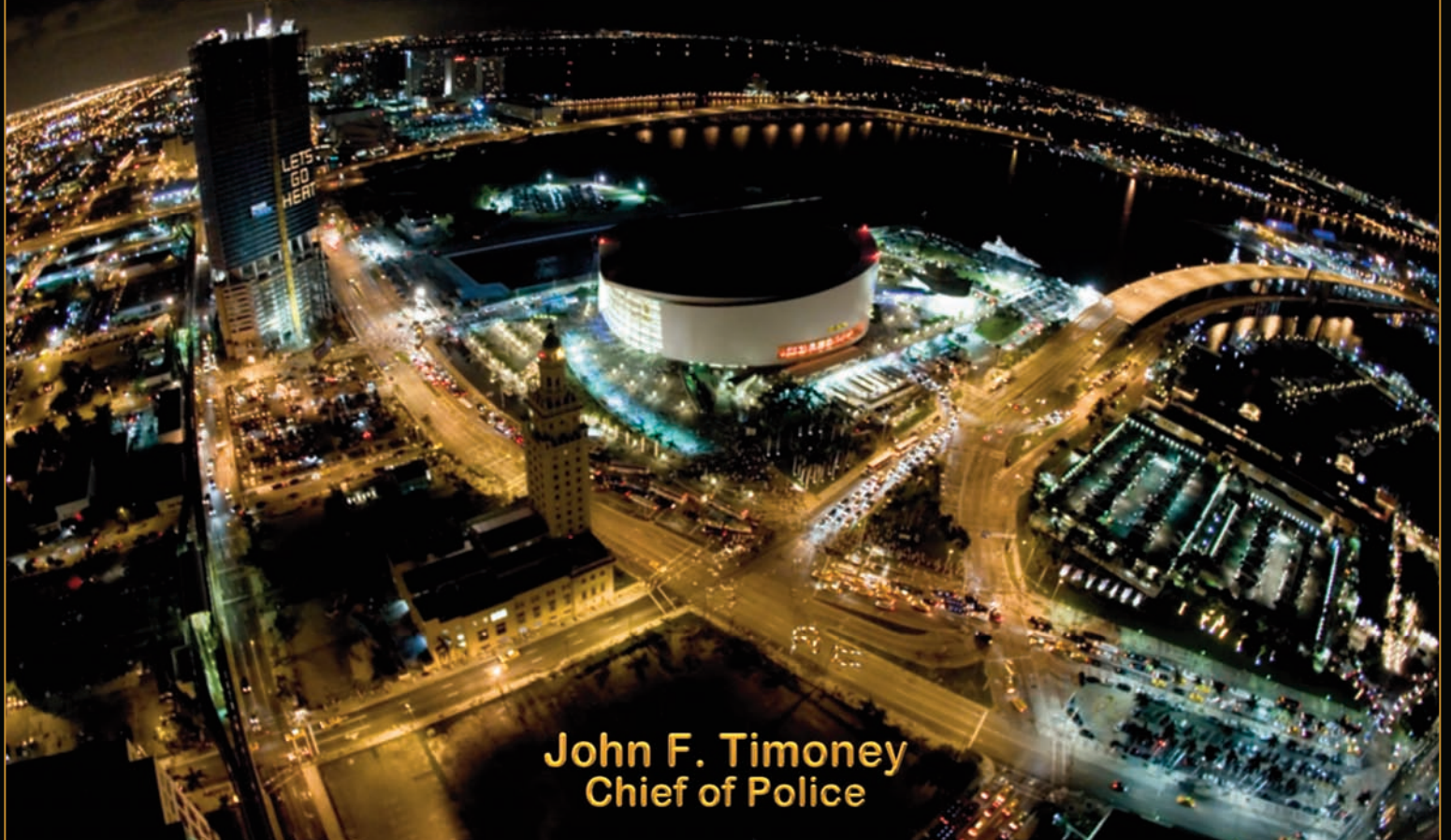
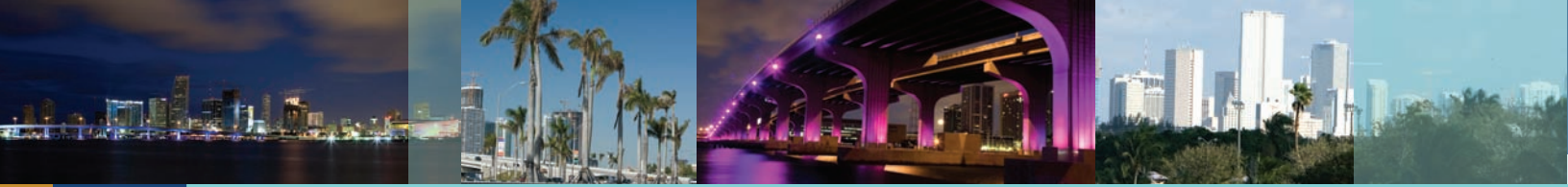


# Miami Police

2006 Annual Report



**John F. Timoney**  
Chief of Police



# Mission, Vision & Core Values

## MISSION STATEMENT

Our mission, together with the communities of Miami, is to make our city a place where all people can live, work, and visit safely without fear.

## VISION

The Miami Police Department will maintain the highest standards of professional ethics and integrity. We are committed to the philosophy of community and neighborhood policing. We will build partnerships and coalitions with the business, corporate and residential communities to identify and recommend solutions to problems with the goal of improving the quality of life in our neighborhoods. We will employ time-tested police methods and promising innovative approaches to better protect our communities. We value the cultural unity and differences of our communities, recognizing that there is strength in both. Our commitment is to provide professional service to our citizens, residents, and visitors.

## CORE VALUES

IN OUR INDIVIDUAL CONDUCT AND OUR PROFESSIONAL RELATIONSHIPS, WE VALUE:

- Integrity and ethical behavior at all times
- Respect for the rules of law and the dignity of all human beings
- Acceptance of full responsibility and accountability for our actions
- Empathy and compassion for others
- Direct communications that permits and encourages healthy disagreement
- Resolving differences in a mutually supportive and positive way

IN OUR PROFESSIONAL RESPONSIBILITIES, WE VALUE:

- Individual and team effectiveness in solving crime and crime-related problems
- Exceptional response to community needs
- Equal protection and service to all, regardless of economic status
- Continuous commitment to personal and professional growth
- Innovation, creativity, and reasoned risk-taking
- A methodical approach to problem solving
- Responsible and creative management of our resources
- Excellence and continuous improvement in all we do

## City of Miami Demographic Information

### DEMOGRAPHIC BREAKDOWN

*Population: 362,470*  
*Hispanic: 65.8%*  
*African American: 22.3%*  
*White Non-Hispanic: 11.8%*  
*Other Non-Hispanic: 0.1%*

### POLICE DEPARTMENT

*Police Sworn Strength: 1053*  
*Police Civilian Strength: 363*

### GENERAL CHARACTERISTICS

*Incorporated: July 28, 1896*  
*Land Area: 35 square miles*  
*Water Area: 19.50 square miles*  
*Climate: Subtropical*  
*Average Annual Temperature:*  
*75.9 Degrees Fahrenheit*



## Greetings to all of you:

I am pleased to present you with the City of Miami Police Department's Annual Report for 2006. It was a great year for our agency in many respects. The pages that follow will enlighten you on some of our successes, as well as introduce you to the various specialized units that make us one of the most acclaimed police departments in the nation. Worthy of highlighting first is the re-awarding of our accreditation status by the Commission on Accreditation for Law Enforcement Agencies (CALEA) after successfully satisfying an extensive list of standards in a number of categories.

While we saw a small spike in certain crimes in 2006, the overall crime rate in the City of Miami enjoyed a decrease of 11%. This was accomplished by teamwork, creative policing strategies and most importantly, the dedication exhibited by the sworn and civilian men and women of the Miami Police Department this year. Additionally, we continue to lead the nation in the reduction of police related shootings, an achievement that has resulted in referral as a national model by the United States Department of Justice. Again, the credit goes to the contributions made by each and every one of our employees, from the communications operator to the officer on patrol.

Last year, we made significant strides in bringing back to our city some units that have yearned to call Miami home again. In October, after a thirty nine-year hiatus in Miami-Dade County as a result of a fire, our police horses and their officers returned to our jurisdiction when we opened the new Miami Police Mounted Patrol Stables. Equally momentous, and subsequent to an eleven-year absence, was the return of the Miami Police Aviation Detail. Miami Air I has afforded us the capability to patrol our streets from above. But, most importantly, it is one of our most vital law enforcement tools for the protection of critical infrastructures and counterterrorism initiatives.

In 2007, we look forward to a continuation of this excellent performance as well as to bring into fruition some exciting initiatives we have been working on. We hope to see the groundbreaking of our Miami Police College, a state-of-the-art institution comprised of three separate and distinct schools: the School of Basic Law Enforcement, the School of Professional Development and the International Institute for Democratic Policing. Furthermore, we look forward to augmenting our staffing. As you know, police departments across the nation are having great difficulty in hiring young, qualified men and women for this noble profession. Our agency has been authorized an increase in staffing; however, the task remains a difficult challenge for us. I appeal to all of you for assistance in this endeavor. If you have a family member or friend who you believe may be interested in police work, send them our way. We will do our best to offer them a career in law enforcement that will allow them to shine, while generating a sense of pride, self fulfillment and civic duty.

Enjoy reading!

Sincerely,

John F. Timoney  
Chief of Police



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The Administration Division, Special Projects Unit produces the Miami Police Department Annual Report. The report is published at no cost to taxpayers through sponsorships. The 2006 Annual Report sponsor is Ocean Bank.

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THE ANNUAL REPORT COMMITTEE - From left: Inyang John Umoh, Kathleen Walker, Sergeant Nicole Davis, Vilma R. Diaz-Neda, Noemi Lam-Freedman, Deanna Macbeth, Special Assistant to the Chief of Police Elizabeth Babun-Matos, Lieutenants Albert Vila and Steve Rossbach. Not Pictured: Senior Executive Assistant Angel Calzadilla, Lieutenat Carlos Alfaro, Maria Gonzalez and Amariyls Perez

# City of Miami Mayor, Board of Commissioners and City Manager



*Manuel A. Diaz  
Mayor*



*Angel González  
Commissioner District 1*



*Marc Sarnoff  
Commissioner District 2*



*Joe M. Sanchez  
Commissioner District 3*



*Tomás P. Regalado  
Commissioner District 4*



*Michelle Spence-Jones  
Commissioner District 5*



*Pedro G. Hernandez  
City Manager*





# CHIEF OF POLICE JOHN F. TIMONEY



Senior Executive Assistant  
Angel Calzadilla



Special Assistant to the Chief of Police  
Elizabeth Babun-Matos



Public Information Office  
Legal Advisor  
George Wysong, III

## FIELD OPERATIONS DIVISION DEPUTY CHIEF OF POLICE FRANK G. FERNANDEZ



Senior Executive Assistant  
Anthony Utset

Office of Emergency Management  
and Homeland Security

Department Staffing Detail

COMPSTAT Detail

E.T.O. / C.I.T. Coordinator

### Patrol – North District Major Brenda Williams



Little Haiti/  
Upper East Side NET  
Commander David Magnusson

Model City NET  
Commander Roy Brown



### Patrol – Central District Major David Rivero



Allapattah NET  
Commander Rodolfo Llanes

Downtown NET  
Commander William Alvarez

Overtown/Wynwood  
Edgewater NET  
Commander Jorge Gomez



### Patrol – South District Major Luis Perez



Coconut Grove NET  
Commander Lorenzo Whitehead

Coral Way NET  
Commander Ronald Papier

Environmental Protection Detail

Flagami NET  
Commander Milady Irizarry

Little Havana NET  
Commander Jose Alfonso



## INTERNAL AFFAIRS DIVISION MAJOR GEORGE CADAVID



- Anti-Corruption Unit
- Internal Investigations Unit
- Staff Inspections Unit
- Administration Unit

### Specialized Operations Section Major Thomas Cannon



Commander Armando Guzman

- Crime Suppression Unit
- Patrol Support Unit
- Special Events Unit
- Special Response Unit
- Traffic Enforcement Unit



### Community Relations Section Major Juanita Walker-Kirkland



- Community Involvement Unit
- Youth Involvement Unit
- Crimes Against the Elderly (CATE) Detail
- Do the Right Thing Program
- Police Athletic League Program
- Police Explorer Program
- School Crossing Guard Detail
- Community Involvement Specialist Detail
- School Resource Officer Detail
- Citizens on Patrol Detail
- Police Auxiliary/Reserve Officers
- Crime Stoppers
- Drug Awareness Resistance Education (DARE) Program
- Chaplaincy Corps Detail

### Communications Section Major Michael Colombo



Commander Gary Eugene

- Emergency 911 Detail
- Communications Training Detail
- Communications Records Custodian Detail
- Training/Quality Assurance Detail
- Computer Aided Dispatch Function





**CRIMINAL INVESTIGATIONS DIVISION  
ASSISTANT CHIEF OF POLICE  
LOUIS A. VEGA**



**ADMINISTRATION DIVISION  
ASSISTANT CHIEF OF POLICE  
ADAM L. BURDEN, II**



**Criminal Investigations Section  
Major Manuel Orosa**



- Auto Theft Detail
- Burglary Unit
- Crime Scene Investigations Unit
- Economic Crimes Unit
- Homicide Unit
- Juvenile/Missing Persons Unit
- Robbery Unit
- Special Victims Unit
- Technical Services Unit
- Domestic Violence Unit
- Pawn Shop Detail

**Personnel Resource Management Section  
Major Hector Martinez**



- Labor Relations Unit
- Personnel Unit
- Payroll Unit
- Recruitment and Selection Unit
- Training Unit

**Business Management Section  
Major Steve Caceres**



- Budget Unit
- Alarms Ordinance Unit
- Strategic Planning and Performance Unit
- Forfeiture Detail
- Legislation Detail

**Special Investigations Section  
Major Craig McQueen**



- Criminal Information Unit
- Intelligence Analyst Detail
- Technical Assistance Detail
- Intelligence and Terrorism Unit
- Organized Crime Counter Terrorism Detail
- Narcotics Unit
- Joint Interdiction Unit

**Information Technology Support Section  
Devery Thumann**



- Computer Support Unit
- COMPSTAT Support Unit
- Communications Technical Support Unit

**Support Services Section  
Major Anne Marie Childress**



- Records Unit
- Court Liaison Unit
- Special Projects Unit
- Building Maint. Detail
- Accreditation (CALEA) Unit

**Property Section  
Major Miguel Exposito**



- Fleet Management Unit
- Evidence Management Detail
- Vault and Warehouse Detail
- Auto Pound Detail
- Operations Support Detail
- Administration and Audits Detail
- Confiscations Detail
- Quartermaster Detail
- Mail and Office Supply Detail

# International Institute of Democratic Policing Hosted Representatives from Ten Countries

By Elizabeth Babun-Matos

**T**he Miami Police International Institute for Democratic Policing was founded in 2005 by Chief John F. Timoney as a means of promoting fair and equitable police practices around the world through the development of partnerships and training programs. The following representatives visited under the auspices of the Institute during 2006 in order to train, observe police practices, and attend official meetings.

## February 13 -17

### SWEDEN POLICE DEPARTMENT

Detective Superintendent Torbjorn Larsson, Police Superintendent Per Agren and Detective Inspector Stefan Johansson of the Vastmanland, Sweden Police Department, visited the Miami Police Department. While at the department they visited the Field Operations and Criminal Investigations Divisions and were given an overview of COMPSTAT.

## February 27 - March 17

### BRAZILIAN CIVILIAN POLICE, RIO DE JANEIRO AND SAO PAULO FEDERAL POLICE DEPARTMENTS

Three members from the Rio de Janeiro Civilian Police and two members from the Sao Paulo Federal Police Departments attended the Miami Police SWAT School.

## February 27 - March 17

JUDICIAL INVESTIGATIONS DIVISION, SAN JOSE, COSTA RICA One member attended the Miami Police SWAT School.

## March 10

### CIDRA, PUERTO RICO

Cidra, Puerto Rico's Mayor Malave Zayas paid a visit to the Miami Police Headquarters.

## April 18 - 19

### DUTCH POLICE OFFICIALS

Dutch Police Officials from Hollands Midden, Netherlands attended COMPSTAT and met with Information Technology staff.



Chief Jan Stikvoort (left) from Hollands Midden and Chief John F. Timoney.

## June 14

VISIT FROM VICE-PRESIDENT OF ARGENTINA Daniel O. Scioli, Vice-President Argentina made an official visit and met with Chief John F. Timoney.





**June 21**

**MAYOR OF GEORGETOWN, GUYANA**  
 Mayor Hamilton Green J.P. of Georgetown, Guyana and staff met with Deputy Chief Frank G. Fernandez to learn about establishing a Bicycle Patrol Unit in their country.



*From left: Deputy Chief Frank G. Fernandez with Police Attaché Florence Schurch, Embassy of Switzerland; Chief Kurt Blochlinger, Swiss Federal Criminal Police; Chief John F. Timoney; Deputy Chief Rene Wohlhauser, Swiss Federal Criminal Police and Police Attaché Indira Bunic, Swiss Criminal Federal Police.*



*Mayor Green, of Georgetown, Guyana, Waynewright Orderson, Florence Bourne and staff attend a police presentation.*

**July 20**

**SECRETARY OF STATE, DOMINICAN REPUBLIC**  
 Secretary of State, Eddy Martinez-Manzueta met with Chief John F. Timoney and Deputy Chief Frank G. Fernandez to discuss crime solutions for Santo Domingo.

**September 26**

**MAYORS' HEMISPHERIC FORUM**  
 Various mayors who attended the Mayors' Hemispheric Forum participated in a COMPSTAT presentation.



*From left: Deputy Chief Frank G. Fernandez, Commissioner Joe Sanchez, Secretary of State, Eddy Martinez-Manzueta from the Dominican Republic and Chief John F. Timoney.*



*Ambassador Luis Lauredo and delegates of the Mayor's Hemispheric Forum participate in first COMPSTAT meeting to be conducted in Spanish.*

**October 25 - 29**

**ISRAELI NATIONAL POLICE**  
 Members of the Israeli National Police conducted a Marine Patrol assessment when they visited the Miami Police Department.

**September 4 - 5**

**DELEGATION SWISS FEDERAL CRIMINAL POLICE**

During their official visit the delegates participated in patrol riding assignments and were given an overview of Miami Police Department's community policing indicatives.



*Lieutenant Col. Avraham Ruso and Major Ilan Schwartz from the Israeli National Police were given a tour by Officer Julius Wiggins from Marine Patrol.*

## Media Cop: When crime becomes news, Delrish Moss is the face of the Miami police

By James H. Burnett, III, Miami Herald Staff Writer

**D**elrish Moss talks about himself and his job a lot. But no worries – he’s not the guy who makes himself the center of attention at cocktail parties, or steals the spotlight at someone else’s birthday party. No, Moss is the face of the Miami Police Department, the public information officer, the spokesman, the guy you see on the 6 o’clock news with a half-dozen microphones in his face and yellow crime scene tape flapping in the wind at his back. And by all accounts he’s a pretty humble guy.

There is some irony in the fact that the 42-year-old veteran detective represents the police when 25 years ago he wasn’t sure he could trust them.

“Two things actually motivated me to become a police officer,” Moss says. “When I was a teenager, 15 or 16, I had a couple of negative experiences with officers who didn’t do the job the way they should have.”

One officer rushed Moss, who was just leaving an after-school cleaning job at a downtown Miami bank, and without a word roughed him up in front of a crowd. At a different time, Moss was waiting for a bus at a downtown stop and an officer pulled up, demanded to know what he was doing there and scolded him: “You have no business being here. N----- don’t walk downtown when I’m working.”

“I hope whatever it is I’ll always be allowed to communicate with the public like this. It’s a real important mission.”

In a classic case of making lemons out of lemonade, Moss says he decided then that being a cop himself was the only way he could guarantee good service, especially in the depressed Overtown neighborhood he grew up in.

“You can let it beat you down, or you can help to fix it,” he says.

A quick look around Moss’s office reveals three things: He loves his job, he is proud to be a black cop, and he is an old soul.

A sea of plaques given to him by city officials, church leaders and civic activists – all starting with “appreciation,” “dedication,” or “commitment” – adorn the walls. In one corner, the top of a filing cabinet is covered with plaster figurines – not dolls – of black police officers, all in uniform, all smiling, and in some cases posing with little children on their knees or in their arms.

Inside that cabinet is a CD collection of cool jazz, blues and big band tunes that were in their toddler stages before Moss was even born. Nancy Wilson, Chuck Mangione, Billy Porter, Artie Shaw, to name a few. And hanging on one wall is a portrait of an old man playing trumpet, while a young boy standing on a chair facing him tries to match the man toot for toot.

“If I wasn’t a police officer, I’d probably be a musician,” Moss says. “I started playing trumpet when I was like 10 years old.”

For Moss, blessings like trumpet lessons were welcome distractions back in the day, because his Overtown neighborhood “was really bad, really, really bad.”

Moss recalls a morning when he, his older brother Collie and younger sister DeLisa, couldn’t leave the house for school. They couldn’t get the front door open, “because the body of a man who had been stabbed to death was slumped against our door.”

Another time, while playing in his grandmother’s Overtown home, Moss witnessed a shooting in an apartment just feet away. When the smoke cleared, six bodies were carried out of that building.

So “there but for the grace of God” has special meaning to Moss.

“You know, some of the baddest guys in the neighborhood saw potential in me,” he says. “And honestly, even if I had been curious, they wouldn’t let me get involved in the bad stuff. They kept me away ‘cause I think they knew I wasn’t cut out for it.”



*Delrish Moss received the 2006 Community Policing Officer of the Year Award.*



## JOINING THE FORCE

Moss, who is single, joined the Miami Police Department when he was 19, as a public safety aide.

“I was earning \$18,000 a year – a lot of money for a kid in the early ‘80s, and I thought I was on top of the world,” he says.

But it got better. Within a couple of years, once he was old enough, Moss entered the police academy, graduated high in his class and hit the streets of Overtown, as a rookie patrol officer on the midnight shift.

In policing his old neighborhood, Moss says he quickly learned that the job was not just about arrests and investigations. “It struck me that there was a lot of diplomacy involved,” he says. “I can think of a number of times situations that didn’t need to end in arrest – but might have – were resolved when I was able to tell another officer my understanding of the neighborhood and the mind-sets, and we defused things together.”

With that principle in mind, Moss applied for a move to the elite homicide squad when he was 24, “and to my pleasant surprise I got it,” he says.

Homicide was a wild ride for Moss.

The first case in which Moss was the lead detective was the murder of Marguerita Leon: “We call it the Orlando case, ‘cause all the witnesses’ and offenders’ first names were Orlando.”

Leon’s ex-boyfriend knew her ailing mother was in Pan American Hospital, and he staked out the hospital waiting for her to arrive.

“If you can believe it, he fatally stabbed her in the emergency room,” Moss says.

The list of his cases is filled with bizarre and twisted murder tales, but in a diversity and communications training class in 1996, Moss’ diplomatic skills were noticed by a fellow officer, and he was encouraged to move to the Public Information Office and become police department spokesman.

He declined at first. “Didn’t think I could do it,” he says. “What did I have to say to the press?”

## A NEW JOB

Moss eventually caved and took the gig.

For all the compliments he’s received since for his handling of the media and high profile cases, Moss says sheepishly that even the best fumble sometimes.

## TO TELL THE TRUTH

Perfect words or just OK words, Moss says he’s comfortable with this performance as long as he’s telling the truth.

“My job is my word. The only thing I have is my credibility,” Moss says on a recent Thursday afternoon, as he takes a break in his office at the police headquarters in downtown Miami.

He smiles and shrugs as if to say there’s nothing more to it. In fact he does say “My job is pretty simple.”

But over the next 10 minutes he puts on several different hats.

His cellphone rings. It’s David Jenkins, father of last summer’s most tragic homicide victim in Miami, 9-year-old Sherdavia Jenkins. Throughout the investigation and prosecution phases of Sherdavia’s murder, the Jenkins family has come to rely on Moss.

But they don’t just call him these days to find out what’s new with the case.

## BIG BROTHER

They call Moss as if he’s their big brother, their King Solomon. On this day, David Jenkins and his wife Sherrone, are bickering. Moss listens, and then tells them they should listen to each other. After a few more gentle admonitions, he’s comfortable that they will play nice and hangs up the phone.

Outside the building, a homeless woman stops him: “I know you. Can I talk to you?” she asks.

Moss smiles and cozies up to her as though they’re old friends. She wants help figuring out where to go for a hospital paperwork problem.

“I guess there is little more to [the job],” Moss says later.

Conventional wisdom says he could ride his highly visible job into management ranks if he wanted to.

But Moss is content.

“Honestly, I don’t need to climb that high. I love my job,” he says. “I’ll do whatever the department wants me to. But I hope whatever it is I’ll always be allowed to communicate with the public like this. It’s a real important mission.”

*Edited article reprinted with the permission of the Miami Herald.*

A Lesson in History:

## The Old Black Precinct to Become a Historical Museum

By Inyang J. Umoh

**F**ifty-six years ago, the ethnic composition of the City of Miami Police Department was far from what it is today. Whereas the Department is now one big diverse family made up of Whites, Blacks, Hispanics, and others, it was a very different story when it was created back in 1896.



*Police Information Officer Delrish Moss and Miami's first Black Police Chief Clarence Dickson (1985-1988) show a historical picture.*

In 1944, because of pressure from the community, the first five Black patrolmen were hired to patrol "Colored Town". During the hey-days of segregation in the City of Miami, the "Negro Patrolmen" as they were then commonly referred to, occupied a small building in Overtown known as the "Negro Precinct". Built in 1950, the precinct had a courtroom on the second floor with Judge Lawson A. Thomas as the first

Black judge, and a Black bailiff. The Precinct grew to accommodate about 85 Negro patrolmen by 1961. It is reported that at that time crime had "colors," since the Negro patrolmen could not arrest any White criminals. In 1962, the precinct was shut down and the Negro patrolmen were integrated into the main station at 11th Street and Northwest 12th Avenue.

Now, the building which has been in disuse since the Department became integrated in 1962, has been given to the City of Miami Retired Police Officers Organization with a new lease on life. The building is presently in the process of being restored into a police museum as a monument to the history of the Black officers in the City of Miami. When completed, the museum will hold tutoring programs for children who attend

Booker T. Washington Senior High School and Dunbar and Phyllis Wheatley Elementary Schools.

The project which is slated to cost over a million dollars when completed, has garnered praise and support from all segments of the community including elected officials and members of Congress who agree that the building holds a significant place in the City's history.

"We hope this building, when completed, will highlight our accomplishments and the long battle for promotions, positive race relations and respect that we have so assiduously fought for," said former Miami Police Chief Clarence Dickson.



*Former Major Carolyn Clarke and former Chief of Police Clarence Dickson hold before and after renderings of the Black Police Precinct and Courthouse Museum.*



*Chief Timoney and other community leaders participate in the groundbreaking of the Black Police Precinct & Courthouse Museum.*

## Miami Air 1 Reborn

By Officer Rafael Borroto



*Miami Air 1 flies high above the City of Miami.*



*Miami police pilots fly Miami Air 1.*



*From left: Lieutenant Albert Borges, Deputy Chief Frank G. Fernandez, Chief John F. Timoney, Major Thomas Cannon, Major Armando Guzman and Officer Rafael Borges.*

On February 12, 2006, the City of Miami Police Department (MPD) celebrated the delivery of a state-of-the-art Eurocopter EC120B. Present at the Orange Bowl ceremony were American Eurocopter President Marc Paganini, Miami Mayor Manuel Diaz, MPD Chief John F. Timoney and many others who had waited for this moment for many years. After the speeches were complete, the Miami Air 1 staff started the engine and began to demonstrate its capabilities to the department's command staff.

Upon John F. Timoney's appointment as Chief of Police in 2003, he determined that a dedicated Air Unit was necessary in a post 911 world to protect the residents of the City of Miami and made that one of his priorities. Thus, after an 11-year absence, the Aviation Detail was recalled to active duty.

The acquisition of the helicopter was made possible through a Urban Areas Security Initiative (UASI) Grant awarded to the City of Miami as a part of the its continuing homeland security efforts.

## The City of Miami Police Department celebrated the delivery of a state-of-the-art Eurocopter EC120B.

The Aviation Detail has two main missions. The first is centered on preventing terrorist activity along the City's vast shoreline. The second relates to community policing and it involves proactive law enforcement. The helicopter flies a flight path over all of the critical infrastructures within the City of Miami jurisdiction.

In addition to its homeland security mission, the Aviation Detail conducts Air Support to Regular Operations (ASTRO) missions in which the patrol units receive dedicated support to their operations. The detail also conducts proactive patrols as requested by the Neighborhood Enhancement Team (NET) commanders to assist in crime reduction.

The detail assists local agencies, including Coral Gables and Hialeah, with their air-support needs. The detail has also assisted the United States Coast Guard in conducting searches during hours of darkness for disabled vessels in Biscayne Bay.

In November 2006, the Aviation detail launched "Operation Air-Jack". Working with the National Insurance Crime Bureau (NICB), the department received a donation from the United Automotive Group that allowed for the installation of a Lo-Jack tracking device in the helicopter. This capability will allow the Aviation Detail to assist MPD units, as well as surrounding agencies in locating stolen vehicles.

For the 2007 Super Bowl, the detail assisted with the development of the air security plan with the United States Department of Defense.

*Pictures courtesy of Pilot Magazine*

# Traffic Enforcement Initiative is New Road Map to Safety

By Elizabeth Babun-Matos

In 2005, 21,436 crashes were reported on City of Miami streets. That is close to 60 accidents per day or one accident every 24 minutes. Of significant concern was a 9% increase in traffic fatalities, 37% of which involved pedestrians, mostly in the neighborhoods of Flagami and Little Havana, where the majority of the victims were older Hispanics. The staggering numbers were cause for alarm for Chief John F. Timoney and his staff. Traffic Unit personnel who compiled a comprehensive top-crash location report, noted that the underlying problems were speeding, careless driving, and an outright disregard for pedestrian crossing laws. Thus, to address this serious problem, Chief John F. Timoney launched an aggressive campaign at the onset of 2006, entitled Operation Red Light, Green Light.

Operation Red Light, Green Light encompasses three critical areas commonly known as the three E's: Education, Engineering and Enforcement.

## Education:

The educational component of Operation Red Light, Green Light is an ongoing effort to inform the community. Brochures in English, Spanish and Creole, highlighting statistics and recommendations, were distributed by police officers, public service aides, Citizens on Patrol, and school resource officers

meetings, and gatherings. Additionally, Public Service Announcements, featuring Chief John F. Timoney and Deputy Chief Frank G. Fernandez, were frequently broadcasted on City of Miami Television on the city's cable channel to relay an urgent traffic safety message. Miami 911, a moving, one-hour feature was produced by Miami TV's Cesar Nuñez.

The brilliant piece portrayed shocking crash images, captivating testimonies and communications operators answering emergency phone calls and on-the-job footage with a Traffic Homicide detective. Miami 911 won a regional Emmy in December 2006.

## Engineering:

Miami was hit hard by a few serious storms in 2005. Oftentimes, the first thing to go is a crucial stop sign, resulting in a dangerous traffic hazard and a nightmare for Miami officers who deal with the aftermath of a potentially avoidable situation. Consequently, officers were asked to canvas their patrol areas and locate missing or inoperative traffic lights, street lights or signs. The engineering study revealed 218 findings which were reported to appropriate city and county Public Works departments. Within a few months, most lights and signs had been replaced or fixed. Also, in November of 2006, the department's Traffic Unit



Operation Red Light, Green Light encompasses three critical areas commonly known as the three E's: Education, Engineering and Enforcement.

throughout the 11 Neighborhood Enhancement Team (NET) areas of the City of Miami. Patrol and Motorcycle officers also kept them on hand for traffic stops, DUI Checkpoints, and pedestrian warnings. Presentations were also made at schools, community

received two portable Variable Message Signs along with solar panels. The programmable, computerized signs now enable officers to deal with traffic challenges and alert the public to pedestrian crossings, traffic hazards, warnings for motorists, and a myriad of traffic-related scenarios.

### **Enforcement:**

Enforcement is a crucial component of Operation Red Light, Green Light, however unpopular as it may be. Let's face it; no one likes to get a ticket. But unfortunately, according to Traffic Unit Lieutenant Juan Gonzalez, "Education sometimes does not suffice. Certain people don't take things seriously until it affects their pockets. We are not here to write tickets, but to prevent accidents". The campaign gave a renewed emphasis to traffic enforcement. While routine enforcement efforts continued, Red Light, Green Light special operations were conducted in the South District on April 4th, July 11th and October 10th; in the North District on June 13th and in Central District on May 23rd.

A total of 3,948 traffic summonses were issued during the five operations and 189 traffic arrests were made. In addition, 5,184 Red Light, Green Light pamphlets were distributed.

Every component of Red Light, Green Light's plan of action is addressed during each operation, including speeding, DUI, common traffic violations, seat belt usage and jaywalking. In essence, police officers are assigned to critical target areas, such as intersections and school zones, to conduct traffic enforcement details. A command post is set up for roll calls, briefings, prisoner processing and transport.

Officers team-up with specialized Miami Police units such as Motors, Public Service Aides, Citizens on Patrol and a joint Multi-Agency Traffic Task Force which can include members of: Miami-Dade Schools Police, State Attorney's Office, Florida Fish and Wildlife Conservation Commission and members of the Coral Gables, Homestead, Key Biscayne, Miami Beach, Miccosukee, North Bay Village, North Miami, South Miami, Sweetwater, Surfside and West Miami police agencies. The common goal is to saturate and focus on every element of Red Light, Green Light.

Similarly, every "E" of the campaign is reinforced during each operation, such as Education (pamphlet distribution, warnings and presentations), Engineering (reporting of inoperative or missing signals) and of course, Enforcement.

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*\*Special thanks to: Traffic Unit Lieutenant Juan Gonzalez and his professional team of motors officers, Sergeants Alberto Alberto, Manuel Gonzalez, Luis Taborda, and George Velez, Detectives Eddie Avila, Margarita Crown, Alejandro Cueto, Sergio Diez, Lorraine Rubio, Officer Harris Henderson and the dedicated Miami Police Public Service Aides, and Cesar Nuñez without whom Operation Red Light, Green Light would not have been successful.*



*Chief John F. Timoney conducts roll call at the first Operation Red Light, Green Light on April 4, 2006 at Central Shopping Plaza's parking lot in South District.*



*Chief John F. Timoney is interviewed by the Media.*



*This is a variable message sign used to advise the public of traffic concerns and alert the motorist to watch for pedestrians.*

## Significant Accomplishments of 2006

The Miami Police Department (MPD) is comprised of four Divisions that report directly to Chief of Police, John F. Timoney. The Divisions are Field Operations, Internal Affairs, Criminal Investigations and Administration. In 2006, the 1,435 sworn and civilian members of the Department worked diligently to provide the highest quality of service to residents and visitors and were able to achieve an overall decrease in major crimes by 11%. Included here are the most significant accomplishments of the year.

The Public Information Office (PIO) also reports directly to the Chief of Police. Its mission is to promote the positive image of the MPD by coordinating the release of timely and accurate information to the public through the news media. Some of the accomplishments of PIO are listed below.

- Coordinated media blitzes and press conferences to increase public awareness and support of four high-profile criminal cases which lead to the apprehension of suspects.
- Participated in numerous “Be a Man” workshops, which teaches leadership skills to young at-risk males.
- Spearheaded the media coverage in reference to an officer injured in the line of duty resulting in an overwhelming response from the public and the establishment of a fund for donations.
- Performed in the “Laugh and Learn” program at four schools using puppets to teach children important life lessons.
- Served as a liaison and assisted with coordination efforts between the Homicide Unit and the production team from the hit television series, “The First 48”.

- Produced a public service announcement that describes how to identify the seven signs of terrorism.
- Initiated and coordinated an extensive drive to collect stuffed animals for the Teddy Bear Patrol. Over 2,000 stuffed animals were collected and placed in patrol vehicles to be given to child victims of violence.

### FIELD OPERATIONS DIVISION

The year 2006 was very impressive for the Field Operations Division (FOD). Under the leadership of Deputy Chief Frank G. Fernandez, the Division acquired new equipment including a state-of-the-art helicopter, a mobile command unit for the Office of Emergency Management and Homeland Security and a completely operational back-up Communications Unit. Other significant accomplishments included:

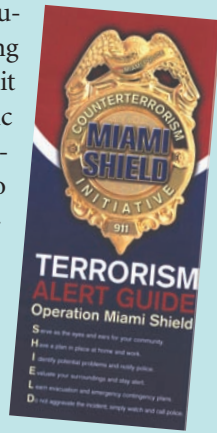
### COMMUNICATIONS SECTION

- After a decade of planning, the Communication Section’s back-up center became fully operational at the Miami Fire College. This \$320,000 facility is a mirror image of the center at the Headquarters building and will allow for the continuity of operations if the primary communications center at Headquarters ever becomes inoperative.
- During the last six months of 2006, the Section has consistently achieved the state’s mandated police and fire-medical related response time to answer E-911 calls within 10 seconds. A total of 718,020 emergency calls (911) were received this year.



## OFFICE OF EMERGENCY MANAGEMENT AND HOMELAND SECURITY (OEM/HS)

- The “Seven Signs of Terrorism” campaign was initiated to educate the public on identifying potential terrorist activity. Unit members produced a public service announcement, pamphlets and other material to disseminate critical information regarding the protection of the city.
- OEM/HS acquired a state-of-the-art Forward Command Mobile Unit that is fully equipped to meet the needs of police personnel and residents in a myriad of emergency situations.



## SOUTH DISTRICT PATROL

- In a proactive move to better assist residents during and following a hurricane, the Coral Way Neighborhood Enhancement Team (NET) established a Brickell Avenue Emergency Operations Center (EOC) that is comprised of a partnership involving four major hotels, businesses and consulates. This community EOC is prepared to disseminate information and food following natural disasters.
- In an effort to thwart illegal activities along the Rickenbacker Causeway, a Scanning, Analysis, Response and Assessment (SARA) project was initiated. Officers in the Coral Way NET implemented several operations to combat sacrificial rituals, illegally parked vehicles and homeless people sleeping under the bridge. The bridge area is now closed from sundown to sunrise to all vehicular traffic.
- In the Flagami NET area, a SARA project was initiated at Paradise Trailer Park in response to escalating requests for police service regarding domestic disputes, aggravated battery, prostitution, narcotics and stolen vehicles. Officers recovered a number of abandoned cars and trucks and arrested many offenders.

- Two major burglary rings were dismantled by Coconut Grove NET officers. The first was a boyfriend/girlfriend team. They were sentenced to two consecutive 30-year prison terms. The second group was comprised of family members, (father, son and uncle) who were identified and arrested.
- Operation “Crack Kits” was developed in Little Havana to discontinue the illegal sale of drug paraphernalia in convenience stores. Undercover officers purchased “crack pipes” after explaining to several clerks their intended use of the items. Five store keepers were charged with a variety of felonies and approximately \$5,000 worth of pipes were confiscated while television camera crews filmed the takedowns.
- A SARA project was initiated along Flagler Street in response to business owners’ complaints regarding migrant/labor workers being involved in theft, traffic congestion, public drinking and fights among the workers. Police personnel educated the workers on local alcohol and traffic laws and provided them an alternate location to wait for day work.

Operation “Crack Kits” was developed in Little Havana to discontinue the illegal sale of drug paraphernalia in convenience stores.

## NORTH DISTRICT PATROL

- The Model City Problem Solving Team confiscated 373 grams of marijuana, 54 grams of cocaine, \$3,369 in cash and five firearms during the month of February.
- In June, the Model Cities NET created a list of the top 10 most-wanted subjects complete with photographs for the North District. The compilation proved useful resulting in several subjects being arrested on charges ranging from homicide to the sale of a large quantity of drugs. Two subjects were, themselves, victims of homicide.

- “Operation Trident” was initiated in Little Haiti and Upper Eastside to address crime issues in targeted areas. The mission driven initiative utilized police officers and other City departments to address a variety of criminal concerns and quality of life issues.
- The “Adopt-a-Motel” initiative targeted criminal activity along Biscayne Boulevard and contributed to a 20% reduction in burglaries and a 14% decrease in larcenies.
- The “Little Haiti Gun Initiative” was implemented resulting in 227 arrests. A decline in homicides and shootings in that area were prevalent between March and September.

The Department worked diligently to provide the highest quality of service to residents and visitors and were able to achieve an overall decrease in major crimes by 11%.

- The North District was the recipient of several Unit Citations in 2006 for Upper Eastside NET and the Problem Solving Team for Model Cities.

#### CENTRAL DISTRICT PATROL

- Thanks to a \$40,000 grant from the Community Redevelopment Agency, the Overtown NET worked overtime to tackle narcotics problems and homeless issues in that community. The project netted 98 arrests (including 50 felonies) and reduction in Part One crimes.
- Following the initiation of “Operation Clean House”, 15 abandoned and deteriorated houses were demolished in Downtown. The demolition helped to deter crime and prostitution in that area.
- The Allapattah Neighborhood Resource Officer (NRO) initiated a four month SARA project consisting of cleaning up the railroad tracks from NW 27th Avenue to NW 7th Avenue with the help of other city departments. Fences were placed at major intersections to prevent illegal loitering and dumping at the rear of businesses.
- An operation plan was implemented by Downtown NET to educate the public and enforce traffic laws

along Flagler Street and SE Third Avenue. Both roads were converted to two-way streets to reduce traffic stress along Flagler Street.

- Downtown NET initiated “Operation Safe Club” in response to an increase in Part One crimes in the entertainment district. This operation was performed in cooperation with club and business owners.

#### SPECIALIZED OPERATIONS SECTION

- The Aviation Unit was re-activated in February with the delivery of a leading-edge Eurocopter which flew over 300 missions in its first year of operation.

- Downtown Miami became the permanent home of the Mounted Detail when it officially opened its stables in Lummus Park in December.

- The Marine Patrol

purchased four new patrol boats and two river boats following receipt of a Miami River Security grant and an Urban Area Security Initiative (UASI) grant to increase protection along Miami’s many waterways. Marine staff also purchased extensive dive and search equipment through Homeland Security funding to permit underwater searches for weapons of mass destruction devices.



*New Marine Patrol Contenders make their rounds in Biscayne Bay.*

- The Marine Patrol removed 83 vessels damaged by Hurricanes Katrina and Wilma in Biscayne Bay and various other inlets in the city.
- During September, the Crime Suppression Unit executed a search warrant in the Wynwood NET area which resulted in two arrests and the confiscation of 485 grams of cocaine, nine pounds of marijuana and \$6,900 in currency.
- In October, the Crime Suppression Unit served a search warrant in the Flagami NET area, which culminated a three month “Operation Deja Vue” investigation. That search warrant netted nine arrests, (three for armed trafficking), two guns, 149.4 grams of powder cocaine, .80 grams of rock cocaine, 193 grams of marijuana and \$4,392 in currency.
- The Canine Detail conducted numerous searches and discovered over \$90,000 in currency, 200 grams of cocaine and more than 450 pounds of marijuana.
- The Bomb Squad responded to 148 calls for service. They were able to diffuse every situation without incident.



*The Bomb Squad responds to bomb threat at a Downtown Bank.*

- The Special Events Unit orchestrated road closings and traffic diversions to ensure smooth sailing during the four days of opening events for the Carnival Performing Arts Center.
  - The Traffic Unit executed a new initiative, “Operation Red Light, Green Light”, designed to reduce the number of pedestrian-involved fatalities. The Unit distributed pamphlets to educate the elderly population about the Do’s and Don’ts of crossing the street.
- In April, a deadly construction accident occurred that resulted in the disruption of traffic in the Downtown area for several days. The Traffic Unit facilitated many detours to resolve problems created by road closures.

#### COMMUNITY RELATIONS SECTION

- Crimes against the Elderly (CATE) conducted 480 presentations on Healthcare scams, identity theft, hurricane safety and crime prevention for senior citizens.
- Six Citizens on Patrol (COP) academies resulted in 45 graduates.
- Forty thousand pounds of food was donated to 1,100 needy families during a Thanksgiving Turkey giveaway at the Central Station in November.
- The Police Athletic League (PAL) established an after-school program for children at the Liberty Square Community Center and formed a partnership with Miami Dolphins player Randy McMichael’s Goal Power Foundation to work with participants at that site.
- School Resource Officers serviced more than 25,000 students and conducted nearly 500 presentations in City schools related to anti-bullying, gun and personal safety, acceptable behavior, and the importance of education.

#### INTERNAL AFFAIRS DIVISION

The Internal Affairs Division investigates allegations or suspicions of misconduct by Departmental personnel, while at the same time, protecting the reputations of innocent members from erroneous reports and accusations. The Division is divided into four units: Internal Investigations, Anti-Corruption, Staff Inspections and Administration. Listed below are the significant accomplishments for this Division.

- Conducted in-service training for officers and supervisors on Professionalism and Ethics.
- Provided training for all Citizens on Patrol academies.
- Prepared and presented cases for the Department Disciplinary Review Board, Civil Service Board and arbitration hearings.

- Interfaced with the Citizens Investigative Panel (CIP) to improve public perception and police community relations.
- Investigated three firearms discharges.
- Conducted seven Firearms Review Board presentations.
- Investigated 223 citizen complaints.
- Conducted numerous quality control/integrity checks and radar details.
- Assisted the State Attorney's Office with several high-profile cases.
- Initiated and completed over (20) proactive cases.
- Initiated and completed two inspections.
- Provided timely responses to 589 public records requests.
- Coordinated and served 42 Civil Service subpoenas.
- Entered 115 reprimands and 249 Response to Resistance Reports.
- The Crime Analyst completed three quarterly Incident Tracking System (ITS) reports.
- Cleared 1,810 of the 4,778 assault cases received.
- A member of a Haitian gang responsible for more than 25 homicides in the City was identified as the offender in a shooting in March.
- The offender, who shot and killed an innocent bystander in a grocery store in the North District in May, was arrested and charged with first degree murder.
- A shooting between local drug dealers claimed the life of an innocent nine year old girl playing outside her house in July. Both of the subjects responsible were apprehended and charged with first degree murder.
- Arrested an offender who was watching child pornography on a public computer and whose personal software was found to contain hundreds of images of child pornography and charged him with 42 counts of child pornography.
- Located and arrested an offender who broke in a house and sexually assaulted a pregnant female.
- Extradited and arrested an individual for sexual battery, who had fled to North Carolina and was in jail for raping a child.
- Arrested a pimp who took a juvenile away from her Orlando home and transported her intrastate for the purposes of forcing her to engage in prostitution.
- When an 11 year-old boy with mental problems was reported missing in February, the Missing Persons Detail immediately mobilized the imminent rescue van, distributed flyers and a map defining the grid search areas. They also activated the "A Child is Missing Program" for the entire zip code area. After several hours, the child was located.
- Identified and arrested an individual responsible for multiple armed robberies at Family Dollar Stores and Farm Stores in the City and Miami-Dade County.
- Investigated a well-organized ring responsible for the theft of 13 new vehicles from a car dealer. Arrested six subjects and recovered ten vehicles.
- After an exhaustive investigation, located and arrested five subjects responsible for a series of armed robberies in the Coral Way, Allapattah, and

## CRIMINAL INVESTIGATIONS DIVISION

The Criminal Investigations Division, headed by Assistant Chief Louis A. Vega, is composed of the Criminal Investigations and Special Investigations Sections. The Criminal Investigations Section investigates all Part One Crimes, missing persons cases and juvenile-related crimes. They also gather and analyze evidence found at crime scenes, provide technical services to detectives and serve arrest warrants. The Special Investigations Section is charged with gathering accurate intelligence information involving organized crime activities, illegal narcotics sales, smuggling, illegal weapons, bombings and terrorist activities. Listed below are the most outstanding accomplishments:

### CRIMINAL INVESTIGATIONS SECTION

- Investigated 63 homicide cases, solving 36 cases, 8 cases from the previous year and 6 cold cases.
- Investigated 686 deaths other than homicides that included 550 natural deaths, 83 unclassified deaths, 34 suicides, 4 arson related deaths, and 19 accidental deaths.

Flagami areas, clearing 23 cases and impounded several vehicles used in these robberies.

- Arrested three individuals in July who were responsible for several home invasion robberies where they impersonated police officers and obtained a warrant for a fourth subject.
- Obtained a full confession from and arrested Roy Chester McFadden, who was responsible for over 20 armed robberies and three car jackings in the Allapattah, Wynwood, Little Haiti, and Upper East Side areas within a two week time span.
- In February, detectives investigated the burglary of the home of a law enforcement officer where numerous firearms and other valuables were stolen. Detectives were able to identify, locate and arrest the three perpetrators. Further investigation revealed that these subjects were also involved in 22 other burglaries, a police impersonation case, a strong-arm robbery, and an armed carjacking.
- In June, the Burglary Unit was awarded the Unit Citation Award for their exemplary work during “Operation Slither Team”. They successfully tracked down and apprehended a serial burglar who entered occupied residences in the middle of the night and fondled the female residents while they slept. The subject was arrested and confessed. Several unit detectives received the Officer of the Month Awards.
- In February, detectives investigated several burglaries to the Notre Dame de Haiti Church resulting in the identification and quick apprehension of the offender. The suspect cooperated and identified several locations used by common burglars to fence their stolen items allowing detectives to dismantle several of fencing operations and recover a large amount of stolen property.
- In October, investigated an incident where a female was brutally beaten by an ex-boyfriend.

Their investigation revealed that the suspect was a documented Latin Kings gang member with a violent past. After an extensive search, investigators were able to locate the suspect and arrest him.

- The Domestic Violence Unit conducted a successful operation called, “Rise and Shine” which targeted individuals who had been identified as offenders in previous criminal cases. They arrested a total of 13 people, charging seven with felonies and six with misdemeanors.
- The Crime Scene Investigation Unit (CSI) recently completed its new state-of-the art evidence processing facility. This Forensic Processing lab provides our CSI Unit with optimal conditions to store and process important evidence.
- The Technical Services Unit received the Paul Coverdell Award, along with a \$95,000 federal grant to purchase a second Omnitrak latent fingerprint computer.

The Special Investigations Section is charged with gathering accurate intelligence information involving organized crime activities, illegal narcotics sales, smuggling, illegal weapons, bombings and terrorist activities.

#### SPECIAL INVESTIGATIONS SECTION

- Arrested a fugitive, living and working in Key Biscayne, who was wanted for a bombing that killed over 80 people in Italy.
- Worked closely with the Joint Terrorism Task Force in the investigation and arrest of a group of individuals (the Liberty City Seven) with intentions on planning and carrying out terrorist attacks in Miami, as well as other parts of the country.
- Conducted operation “OASIS”, which involved the investigation and arrest of a group of Middle Eastern individuals involved in a complex and elaborate scheme to defraud the U.S. government through the EBT (Food Stamps) program.

- Conducted operation “SONAR” wherein several Middle Eastern males who owned and operated convenience stores in the Overtown area were arrested for conducting an elaborate scheme to defraud the government of millions of dollars using the EBT program.
- Conducted a long-term investigation on a group involved in making and selling fake drivers licenses and arrested four offenders.
- Worked with the Burglary Unit to investigate and dismantle a large fencing operation in Little Haiti that used several houses for the sole purpose of buying stolen property, encouraging and facilitating area burglars.
- Arrested 11 dangerous offenders involved in the exploitation, selling, and transportation of juveniles across state lines.
- Handled protective intelligence details for over 50 dignitaries, including President George W. Bush, First Lady Laura Bush, former President William (Bill) Clinton, Senator Hilary Clinton, and many other senators and heads of states.
- Identified and dismantled an organization importing cocaine from Haiti who also laundered money packed in computer cases, arresting two people and seizing \$1.4 million.

- Seized more than \$14.5 million.
- Arrested 41 people on narcotic and money laundering charges.
- Seized 168 kilos of cocaine, 25 kilos of heroin, and 121 pounds of marijuana.
- Seized a residential property valued at more than \$600,000 because of criminal involvement.



*The largest cocaine bust in the history of the Miami Police Department took place in 2006.*



*Detectives discovered money hidden in computer cases.*

- As the result of a yearlong ongoing investigation, 11 subjects were indicted and arrested yielding the largest cocaine bust in the history of the MPD with 13,339 kilos of cocaine being confiscated with a street value of over \$400 million dollars. An additional 629 kilos were seized in other operations.
- Other narcotics investigations resulted in the seizure of 5,819 pounds of marijuana, 46.5 kilos of heroin and \$2,418,155 in currency. Four hundred and one arrests were made.
- Dismantled a large organization involved in money laundering drug profits from Mexico using several local businesses.



*Assistant Chief Adam L. Burden, II and his staff, from left, Administrative Aide Tara Riley, Typist Clerk Maricelis Perez and Sergeant Nicole Davis.*

## **ADMINISTRATION DIVISION**

The administrative and logistical functions of the Department are under the auspices of the Administration Division headed by Assistant Chief Adam L. Burden, II. The Division is composed of the Business Management, Information Technology, Personnel Management, Property and Support Services Sections. Some of the most noteworthy accomplishments for the year are listed below:

### **BUSINESS MANAGEMENT SECTION**

- Processed and maintained accounting documentation for 789 purchase requisitions, 739 Purchase Card transactions including 83 training registration requests, 630 direct payment requests, 148 print shop requisitions, 5,701 invoices for goods, services and equipment, and 575 travel related requests.



*Fiscal Assistant Nilzeth Martinez and Administrative Aide Carlos Hernandez process purchase orders.*

- Concurrently managed 13 grants, seven special revenue fund projects, three law enforcement fund projects, eight imprest fund accounts, 58 imprest fund reconciliations, 13 petty cash fund accounts, eight protracted complex investigation accounts, nine Organized Crime Drug Enforcement Task Force (OCDETF) operational funds, 13 capital improvement projects and seven audits of active/inactive protracted investigative operations.
- Obtained, coordinated and renewed grants resulting in a total of \$3,290,294.
- Implemented the new Win-Ace Property Management Software System.

### **INFORMATION TECHNOLOGY SECTION**

- Replaced the web-based reports system with the latest version of Crystal Decision's "Crystal Enterprise" which delivers intelligence to managers when and where needed.
- Emplaced field-based reporting software enabling responding officers to enter reports directly into an electronic format making them more easily accessible by investigators.
- Digital video feeds from the Florida Department of Transportation's traffic cameras are now being displayed on the Communications Center Bridge.
- Connected all major MPD remote sites to the MPD network via fiber-optic cable creating a high speed network interface which, among other things, provides real-time monitoring of security cameras and high speed network access.

### **PERSONNEL RESOURCE MANAGEMENT SECTION**

- Processed and hired 57 police recruits, nine certified police officers, 11 public service aides, 18 communications assistants and 65 civilians for other positions.
- Coordinated annual physical exams for 1,064 sworn employees.
- Completed 571 random drug screenings.
- Conducted 849 background checks for Police Department applicants.



- Reviewed, approved and processed 162 written disciplinary packages.
- Reviewed and processed 103 Records of Formal Counseling Reports.
- Implemented the Kronos Workforce Timekeeper system.



*Bridgett Lowe from the Payroll Unit assists Officer Kelvin Knowles with a payroll issue.*

#### PROPERTY SECTION

- Received, packaged, and processed 26,074 pieces of evidence.
- Purchased, processed and issued 217 new vehicles.
- Received, coordinated, and processed 7,048 fleet service requests.

#### SUPPORT SERVICES SECTION

- Processed approximately 22,979 court attendance forms.
- Responded to 730 subpoenas and public records requests.
- Manually entered 93,000 subpoenas
- Received 47,000 electronic subpoenas
- Composed 134 responses to commendation letters received.
- Produced the 48 page 2005 Miami Police Department Annual Report.
- Entered 78,442 reports into the Law Enforcement Records Management System.
- Processed 20,982 missing and problem reports
- Processed 5,671 missing and problem reports
- Processed 11,252 Service requests containing 98,648 pages
- Received re-accreditation from Commission on Accreditation for Law Enforcement Agencies (CALEA)
- Created 459 new Accreditation files
- Complied over 3000 documents to be used as resource material to comply with CALEA Standards
- Conducted three (3) training classes to orient new recruits on CALEA Standards
- Completed 10 major capital improvement projects.



# The Miami Police Department Supports Our Troops

God, hold our troops in your loving hands.  
Protect them as they protect us.  
Bless them and their families  
for the selfless acts  
they perform for us in  
our time of need.

*Amen*

Andres V. Losa

Raul V. Iglesias

Bartholomew Gunderman

Julio Carrasco

Reginald Williams

Thomas Visney

Daniel Sanon

Curtis Van Sant

Rafael R. Borroto

C.T. Gregoire

Hector Mirable

John Perez

Luis F. Pla

Reginald D. Johnson

Patricio E. Basaure

Michael C. Lodge, Jr.

Robert A. Perez

Humberto J. Campo

John I. Fedak

Elijah Taylor



# Official Ceremony Marks Opening of the Miami Police Mounted Patrol Stables

By Kathleen Walker



*This is the new Miami Police Mounted Patrol Stables.*



*From Left: Mounted Officers Rafael Muina, Luis Pla, Jose Pastor, Jose Triana, and Kenneth Dinter.*



*Officer Luis Pla rides his horse Major at Lummus Park.*

The ribbon cutting ceremony for the Miami Police Department stables in December, 2006 was the culmination of a long journey for members of the Mounted Detail. The historical and momentous occasion was marked with ceremonial speeches, a warm tribute to Officer Manny Gomez and the official entry of officers and their horses.

October 13th was the official moving day for the horses and staff along with years of memorabilia. It also marked the occasion when the horses that make up the Police Department's Mounted Detail were actually housed within the city limits for the very first time.

When the Mounted Detail was created in 1937, the horses were boarded in a stable near the Dade County Stockade. In 1967, the stables burned to the ground, killing all of the horses. Tropical Park, in Southwest Dade County, became the home for the new animals that were donated to the Miami Police Department from area race tracks and private donors.

Now motorists driving southbound I-95 can see the horses gallivanting in the turn out ring, grazing on grass or preparing to depart the stables for serious police work from their new home in historic Lummus Park located at 360 NW 3 St. in Downtown Miami. From Tuesday through Saturday, officers ride the horses through neighborhoods spanning across the entire city.

According to Sergeant Robert Baker, Supervisor of the Mounted Detail, the new stalls are equipped for 11 horses and currently there are 10 horses on the beat. He also points out that a couple of the horses are approaching retirement age and will have to be replaced in the near future.

## The Police Department's Mounted Detail were actually housed within the city limits for the very first time.

On average, the horses are worked until they are in their early 20's. Sergeant Baker said they seek out breeds like Morgan and Tennessee Walkers that are real workhorses and yet gentle by nature. When asked what role the Mounted Detail plays in a modern day police department, Sergeant Baker's response is immediate. "First," he says they are "good for crowd control in non-hostile situations because they can move people back without the sometimes confrontational appearance of many officers. Secondly, they are an extremely positive image for the police force because people love them. They come up, pet the animals, feed them, etc. Thirdly, they are used for therapeutic purposes primarily with senior citizens".

From a budgetary standpoint, they are fairly economical. The horses generally require limited maintenance and barring any major injury, medical care and feed for the animals is under \$6,000 per year.

Ultimately, Sergeant Baker says the stables have been a great addition to Downtown because the horses are very visible and "there is a police presence 24/7" in that immediate neighborhood. So what happens when the horses finish their tour of duty? They are transitioned to good homes.

## Injured Officer Looks Forward to a Bright Future

By Kathleen Walker

January 15, 2006 should have been an ordinary day for Officer Manny Gomez. It was scheduled to be his 16th participation in the annual Three Kings Parade. The day, however, was extraordinarily different. His horse Sonny, was ill and unable to participate. As he began to mount his replacement horse, Cutter, the horse, jumped and threw the officer to the ground.

A paralyzed Officer Gomez was rushed to Jackson Memorial Ryder Trauma Center and was treated by some of the world's premier doctors in the field of spinal cord injuries. The doctors decided to try a new medical procedure on him in an effort to end his paralysis and give him movement once more. Shortly after that procedure, Officer Gomez was transferred to a rehabilitation center where he spent the next several months learning to walk all over again and to use his hands. Officer Gomez is now involved with raising money for the Spinal Cord Center at Jackson Memorial Hospital.

Remarkably, Officer Gomez is walking again and looking forward to returning to work. His first preference is to return to the Mounted Detail where he has served for the last 17 years. Mention the new stables in Downtown Miami to Officer Gomez and he can talk for quite a while. He said the stables were born from a "road of hard struggles". Sergeant Robert Baker, supervisor of the Mounted Detail, says that Officer Gomez was a driving force behind the move to Lummus Park. "This is the legacy of Officer Manny Gomez," Baker says.

Officer Gomez insists that the new home for the horses and Mounted Detail is the culmination of a long battle and the big dream of a few. He had to talk to everyone, including police and city officials and community groups, to facilitate the building of a stable in a city park in the heart of Miami. But many people cheered him on. Officer Gomez says "to be successful, you have to have the right people at the right place".

Of course he has been here long enough to remember the number of times when city administrators



*Officer Manny Gomez, Deputy Chief Frank G. Fernandez and Chief John F. Timoney take part in the Ribbon Cutting Ceremony for the Miami Police Mounted Patrol Stables.*

discussed eliminating the Mounted Detail altogether. Some complained that the traveling time from Tropical Park was too long and thus rendered the Mounted Detail unproductive. For others, funding

The stables are "something good for public relations. They're part of the community and it's a dream I never thought would be realized".

was an issue and as Officer Gomez points out, "It is an easy detail to break down. Just reassign the officers and give away the horses," he says. He credits Deputy Chief Frank G. Fernandez with keeping the Mounted Detail operational. According to Officer Gomez, "Chief Fernandez was a strong supporter".

Officer Gomez was beaming during the ribbon cutting ceremony marking the official opening of the Miami Police Mounted Patrol Stables. He says the stables are "something good for public relations. They're part of the community and it's a dream I never thought would be realized".

## 2006 Events, People and Places

By Vilma R. Diaz-Neda

**E**very year the City of Miami Police Department (MPD) coordinates, participates in or provides security for various events throughout the community. The Department also hosts several activities within the police complexes that are geared to bringing the Department closer to the citizens and recognizing employees for outstanding achievements. Listed below is a synopsis of some of those activities.

**January 5** The Three Kings Festival held at Jose Marti Park was sponsored by the MPD, Abriendo Puertas and the Miami-Dade Empowerment Trust. This fun-filled, neighborhood event included food, music, rides, games, prizes and much more.

**February 12** Miami Air One, MPD's new helicopter, made its inaugural flight from the Orange Bowl Stadium. A centralized roll call was held with dignitaries and the media in attendance.

**February 11** The Community Relations Section coordinated the Second Annual Police and Antique Car Show at Bayfront Park. Police vehicles, specialty vehicles, muscle cars, trucks, motorcycles and classic and custom vehicles were all on display. Proceeds from the event benefited the Miami Police Athletic League.

**March 25** MPD was awarded re-accreditation status by the Commission on Accreditation for Law Enforcement Agencies. This prestigious accomplishment affirmed that the Department is up to par with national police standards.

**March 30** The Community Relations Section hosted Sponsors Recognition Day to recognize companies and individuals for their contributions to MPD.

**April 19** During Library Week, children who visited local libraries were treated by having Officer Paule Villard read books to them.



*Officer Paule Villard reads to children at the Lemon City Library.*

**April 27** MPD hosted the Miami Police Athletic League Career Day to expose employees' children and relatives, between the ages of 8-17, to the work environment. Participants were treated to a fun-filled day of activities and were also able to spend some hands-on time observing the type of work performed at MPD.



*Officer John Blackerby conducts a K-9 demonstration during the Miami Police Athletic League Career Day.*

**May 10** In observance of Police Memorial Day, a ceremony was held in the lobby of MPD Headquarters. Thirty-five dedicated City of Miami officers have died in the line of duty. Family members of these gallant heroes were invited to attend.

**May 12** The Fifth Annual Haitian Heritage Month celebration was held at MPD with this year's theme being "Embracing Our Youth Through History". This event featured Creole cuisine, music and entertainment.



**May 25** A graduation ceremony was held at Toussaint Elementary School for over 200 fourth and fifth grade students who completed the Drug Abuse Resistance Program (DARE). Lieutenant Joseph Schillaci paid them a visit spreading his “Agape” (love in the sense of acting in the best interest of others) message as part of his efforts to rid schools of bullies and violence.

**June 7** The annual Your Health is Your Wealth Fair was held in the lobby of MPD Headquarters. Employees and guests were treated to free health screenings and a wealth of valuable health information.

**June 7** The Do the Right Thing Program hosted a Summer Salute Awards Dinner with Mayor Manny Diaz and the executive Staff from MPD recognizing the 2005-2006 winners.

**June 10** MPD held a Recruitment Open House and invited the public to tour the Department and learn more about careers in law enforcement. The event included seminars on the hiring process and the police academy, displays of specialized equipment, K-9 demonstrations and much more.

**June 16** Students from the City of Miami Parks and Recreation Program for Persons with Disabilities were given a tour of the MPD.



*Officer Jose Triana from Mounted Patrol shows a horse bridle to students as part of the tour.*

**June 20** Neighborhood Resource Officers from the Coral Way Neighborhood Enhancement Team (NET) Office staged mock scenarios in which banks were robbed and hostages were taken. This was an opportunity for investigators to critique the police and civilian response to each crisis.

**June 23** The Miami Heat won the 2006 National Basketball Association championship. This tremendous accomplishment was celebrated by thousands of cheering fans with a victory parade in downtown Miami.



*The Miami Heat celebration parade takes place in downtown Miami.*

**July 26** The Royal Bahamas Police Academy Cadets were invited to attend a four-day training session on the Miami Police Explorer Program and street gangs.



*Assistant Chief Adam L. Burden, II welcomes visiting members of the Royal Bahamian Police Academy Cadets.*

**July 31** The Little Havana NET hosted the fourth annual Junior Police Academy. This one week program provided youth the opportunity to experience all the rigors of police basic training while having fun. This program, geared toward at-risk children, is part of MPD’s effort to keep youth off the streets and out of gangs.

**August 1** The 23rd Annual MPD National Night Out Against Crime was celebrated in each neighborhood with various festivities. The evening culminated at the Orange Bowl Stadium where participants were treated to a party, complete with music, dancing, refreshments and prize giveaways. The MPD showcased its specialized units including SWAT, Canine, Motors, the Bomb Squad and others.

**September 16** The Community Relations Section coordinated the Crime Prevention Gun Buy Back Safe Zone Miami event where they collected guns in exchange for a \$50 voucher. This was one of several gun buy backs that took place this year.

**September 21** The International Day of Peace March was coordinated by Community Relations to promote unity among today's youth. It was celebrated with an event including a circle of peace and a march held at Liberty Square. Approximately 600 community leaders and children participated.

**September 21** The Do the Right Thing Program was pleased to receive a \$5,000 donation from Ronald McDonald House Charities during its first awards ceremony for the 2006-2007 school years.



*From left: Assistant Chief Adam L. Burden, II DTRT Resource Development Assistant Diana Sidlowski, Major Juanita Walker-Kirkland, DTRT Executive Director Jodi Atkinson, Ronald McDonald, Anthony Cabrera, Deputy Chief Frank Fernandez and DTRT Board Member Robin Faber.*

**October all Month** Hispanic Heritage Month was commemorated with an impressive art exhibit representing works from various countries showcased the lobby of the MPD Headquarters. Each Friday during the month of October, an event was held in the lobby that included entertainment, food and music from different Latin American countries.



*Children perform during the Hispanic Heritage Celebration at Miami Police Headquarters.*

**October 11** A Recognition Breakfast was held for the School Crossing Guards at Versailles Restaurant in appreciation of their outstanding work.

**October 24** The Miami Police Traffic Unit was awarded a new laser traffic enforcement speed laser gun from Buckle Up Florida, Click It or Ticket Program. This award was for the outstanding work the Miami Police Traffic Unit is doing in enforcing and promoting the use of seat belts.



*From left: Sergeant Manuel Gonzalez, Major Thomas Cannon, Susie Kolb (Law Enforcement Liaison from the Florida Department of Transportation) and Officer Luis Taborda receive the new laser Traffic enforcement speed laser gun.*

**October 25** Dr. Donna Shalala, President of the University of Miami, was the first guest speaker of the Leadership Enhancement Lecture Series at MPD. Her presentation included her 12 leadership tips. The Lecture Series is a new program designed to contribute to the overall performance of personnel.



*Dr. Donna Shalala speaks at the Leadership Enhancement Lecture Series.*

**October 28** The Community Relations Section coordinated the third Annual Miami Police Athletic League (PAL) Beat the Heat Duathlon Fundraiser. This race brought the police and community together for an enjoyable competition and to build lasting relationships.

**October 31** Halloween Haunted Houses and events were held in various City of Miami Parks in order to provide a safe place for children to celebrate Halloween.



*Officers Manuel Cabrera, Albert Guerra and Raquel Hicks pose with ghosts and goblins during a Halloween Haunted House celebration for children in the Wynwood/Edgewater and Overtown areas.*

**November 11** The MPD, Faith-Based Organization, and PAL held their first Thanksgiving Food Give-Away Event. Over 800 families received turkeys and all of the trimmings for their Thanksgiving dinner.

**November 28, 2006** The Teddy Bear Patrol celebrated its 10 year anniversary. This year, over 2,000 Teddy Bears were donated to MPD to be given to children who witness or are victims of crime.



*Sergeant Herminia Salas-Jacobson and Public Relations Specialist Napier Velazquez spear-headed the Teddy Bear Patrol.*

**December 12** Chief John F. Timoney and his staff visited children at Jackson Memorial Hospital to distribute bags of toys and spread holiday cheer.



*Deputy Chief Frank G. Fernandez and Lieutenant Joseph Schillaci award bicycles to raffle winners.*

**December 13** Eleven hundred children from inner-city elementary schools were treated to a holiday party at the Mahi Shrine Temple during the Annual Christmas Toy Giveaway. The celebration included lunch, entertainment, gifts and a bicycle raffle.

**December 15** The Kids, Cops and Cameras event featured the photographs and art work from 20 children from Liberty City. This unique black-tie affair included live performances, an art exhibit and a silent benefit auction fundraiser for the PAL.

**December 20** During the Shop With a Cop event 28 youth and seven senior citizens were invited to a \$100 shopping spree at Wal-Mart.

Monthly Award Ceremonies brings the Police Department closer to the citizens and recognizes employees for outstanding achievements.

# Training Miami's Finest

By Officer Robin Starks



*BLE Class # 244 proudly march during Pass and Review.*

The City of Miami Police Department's Training Unit provides first-class training to law enforcement officers from throughout the nation and abroad. We offer innovative and state-of-the-art training courses in high liability, management, operations, and investigations. The Training staff also conducts and coordinates in-service, Region XIV and career advancement training courses.

One of the most important functions of the Training Unit is the full-time Basic Law Enforcement (BLE) Academy Training Program for police recruits. During the 2006 calendar year, the Training Unit supervised five BLE classes and one Public Service Aide class with combined a total of 129 recruits.

A Training Advisor is assigned to each class to provide guidance and direct supervision. Through a competency based program, Training Advisors instill self-discipline, professionalism and confidence to ensure our recruits are prepared for their duties and responsibilities. The organizational structure of the Training Academy is also designed to prepare future law enforcement officers and Public Service Aides for the challenges that will face them in today's society.

The knowledge gained through training prepares recruits to make sound decisions under unusual and stressful conditions and take appropriate action within the limits of the law to protect life and property.



*Police Training Advisor Robin Starks instructs Recruit Alan Galecio on directing traffic.*



*Training Unit Sergeant Richard Gentry instructs Recruit Wanda Jeane-Baptiste at the Firing Range.*



## Operation Pigeon Drop

By Major Patricia Bentoski



*Property Specialist Cora Walker discovered white powder during “Operation Pigeon Drop”*

On January 31, 2006, the Miami Police Department (MPD) conducted a full-scale exercise entitled “Operation Pigeon Drop”. This exercise was designed to evaluate the capability of the MPD and Miami Fire Rescue Department to respond to a terrorist attack involving a Weapons of Mass Destruction (WMD) biological agent. This response would require proper procedures for recognizing and handling a suspicious package, civilian members and supervisor response, building evacuation, communications response, patrol response, fire rescue response, and interaction utilizing the Incident Command System (ICS) and National Incident Management System (NIMS).

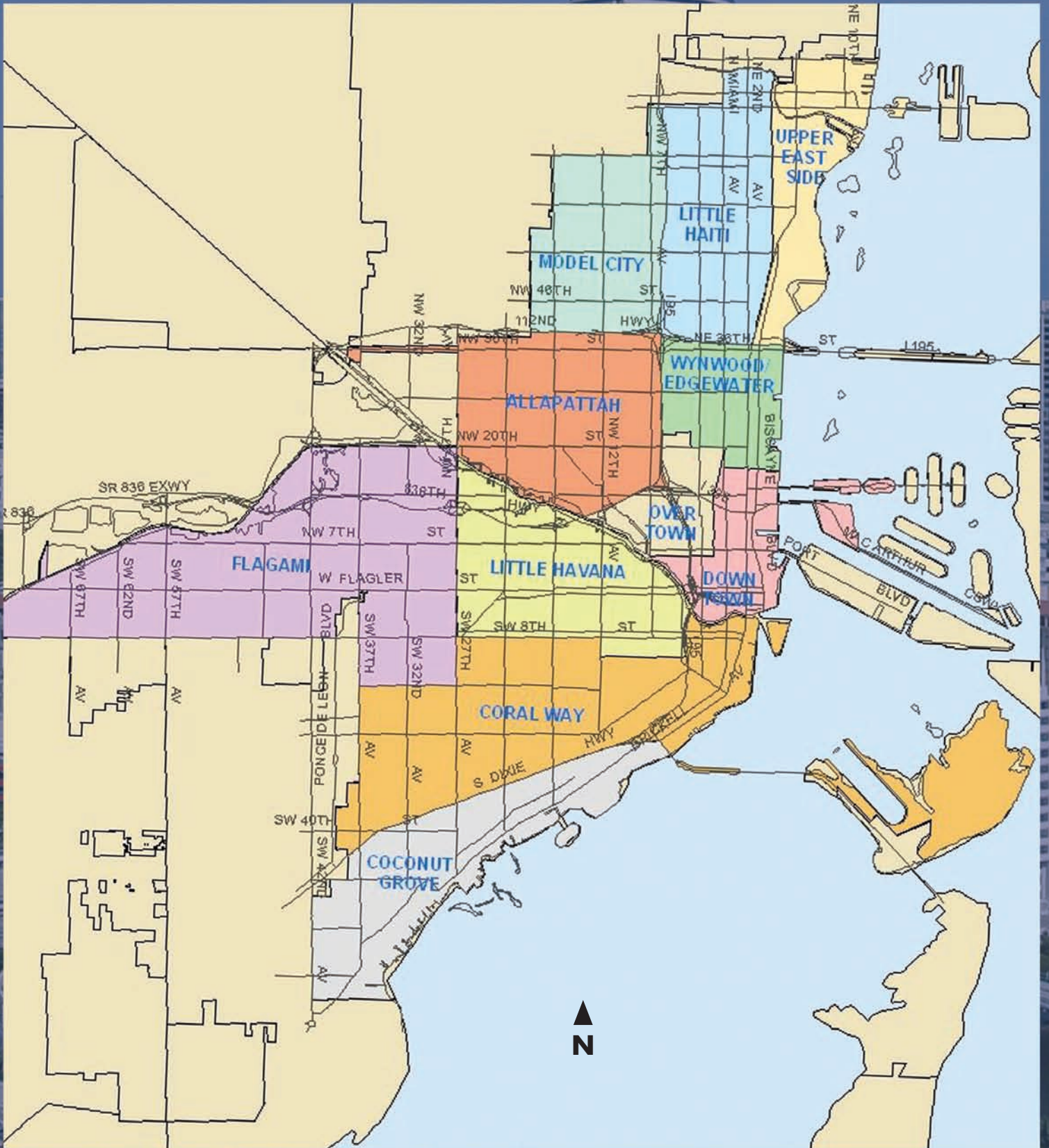
The scenario: Two suspicious letters containing a white powder were discovered by a Central Station Mailroom member. The Mailroom and Property Unit response was excellent. The building was evacuated and sealed off in a timely manner. Miami Police Department patrol units and Miami Fire Rescue were dispatched.

The patrol lieutenant did a good job assuming Incident Command and coordinating with the Miami Fire Rescue Department as the exercise progressed. The HAZMAT Team eventually went in and recovered the suspicious letters, and then set up a decontamination area where 27 police recruits went through the decon process. The exercise lasted approximately two hours.

Overall, the exercise was a huge success.

A few areas for improvement were identified, however, we can all rest assured that if an incident of this type were to actually occur, MPD members would not only know how to identify a potential WMD threat, but they would also control the situation by following proper procedures in a calm and professional manner.

# Miami Police Department NET Service Areas





## Crime View Web Mapping

By Amariyls Perez

In January 2006, the Miami Police Department (MPD) re-launched its intranet-based crime mapping solution. Crime View Web was originally installed in 2003 and displayed only 911 call information on maps.

When the system was upgraded in July 2005, Crime View Web was reconfigured to display not only 911 dispatch calls information but also information gathered in the reports written by the police officers.

All MPD users can now create and print their own maps showing crime for any time and day of the week.

Crime View Web updates automatically two hours behind current time.

Aerial photos with zoom-in capabilities are now accessible for investigative purposes. The system is easy to use and has proved to be an important crime fighting tool.



*Crime Analyst Edline Daux and Technical Support Analyst Amariyls Perez work on Crime Mapping.*

## Grants: A Powerful Resource

By Lt. Albert Vila

It might be assumed that the most important weapons in the fight against crime are sophisticated machines that can identify fingerprints, maybe a mobile computer that supplies an officer with criminal information instantaneously or a state of the art communications center that manages a million calls for service a year. That is only partially right. While these tools are invaluable in the fight against crime, one of the greatest weapons is not a complex machine, computer or operations center, but a grant application. Perhaps more surprising is that all of the equipment just mentioned has been obtained by the Miami Police Department through federal and state grant funding.

Grants may not sound as exciting as advanced surveillance equipment or the investigation of a serial killer, but what they lack in excitement they make up in value. Their values lies in enhancing the police department's ability to conduct new and

innovative crime prevention programs, obtain cutting edge technology, provide training opportunities for its members, and in many cases can increase a police department's manpower.

Funding through grants supplements the operations of large and small police agencies alike and gives them the opportunity to leverage their resources in the fight to decrease crime and increase the quality of life in the communities they have sworn to protect. Federal, state and local governments understand that their constituent's safety and security is a high priority, especially in post 911 America. To this end, the federal government has been aggressive in making funds available to state and local governments. The Miami Police Department has drawn on these resources to increase its crime fighting capability in numerous areas including: crime prevention and victim assistance, technology and equipment, manpower, training and homeland security.



OEM 1



AIR 1

**Examples of some of the grants that have been awarded to the City of Miami Police Department are listed in the below table:**

| <b>Grant Title</b>                           | <b>Funding Agency</b>                  | <b>Purpose</b>   |
|--|--|--|
| Cops Helping Inner City Kids Excel (CHOICE)  | Florida Department of Juvenile Justice | Provides tutoring, mentoring, and recreation for school age children   |
| Gang Resistance Education & Training (GREAT) | US Department of Justice               | Promotes gang avoidance and life skills for elementary and middle school students                                |
| Victims of Crime Assistance (VOCA)           | Florida Bureau of Advocacy & Grants    | Funds additional Victims Advocates who provide assistance to crime victims                                       |
| Paul Coverdell Forensic Science              | US Department of Justice               | Finances equipment, training and manpower to improve the collection, storage and processing of forensic evidence |
| Community Oriented Policing (COPS)           | US Department of Justice               | Supports community policing efforts through manpower, equipment and technology                                   |
| Urban Area Security Initiative (UASI)        | Department of Homeland Security        | Funds training & equipment to protect the community from the threat of terrorism                                 |
| High Intensity Drug Trafficking Area (HIDTA) | National Office of Drug Control Policy | Funds operations aimed at reducing drug trafficking and drug related crime                                       |
| Bulletproof Vest Partnership                 | Department of Justice                  | Awards funding to cover 50% of the cost for the purchase of bulletproof vests                                    |

In short, grants are an invaluable resource that supplies law enforcement the technology, equipment (as featured below), and manpower to use as ammunition in the fight against crime.



*Contender*



*ATV*



*Skywatch*

## New State-of-the-Art Forensic Laboratory Built at the Miami Police Department

By Lazaro R. Fernandez



*Crime Scene Investigator Fabrice Nelson collects DNA.*



*Crime Scene Investigator Cynthia Alexander, Forensics Investigations Manager Guillermo Martin and Crime Scene Investigator Supervisor Wendell Harris examine evidence in the new Forensic Laboratory.*



*Crime Scene Investigator Cynthia Alexander and Crime Scene Supervisor Wendell Harris obtain chemicals in the chemical cabinet for latent fingerprint development.*

In June 2006, the Crime Scene Investigation Unit began using the newly completed, state-of-the-art Forensic Processing Laboratory. This facility is now the location where vehicles and evidence can be temporarily stored for examination and processing under optimal conditions.

The Forensic Processing Laboratory is temperature-controlled and has the proper lighting and equipment to examine and process evidence. Some of the equipment in the laboratory include an Ion-Argon Laser, an Alternate Light Source and a UV light which are used in the detection of trace evidence and latent fingerprints.

Additionally, the laboratory has several ductless forensic cabinets that are used for evidence examination and processing, as well as for the protection of the employees against airborne and blood borne pathogens. These cabinets also ensure evidence integrity and prevent cross contamination.

One such ductless cabinet is a drying cabinet for the preservation of clothing soiled by blood or bodily fluids. Other cabinets include the ductless cyanoacrylate (superglue) fuming cabinet, a chemical fuming cabinet and a powder-processing cabinet for processing latent fingerprints.

The division of the office, lab area and bay areas is set up to lend itself to the different disciplines associated with forensic science. With this new facility, the highly trained members of the Crime Scene Investigation Unit now have the tools and equipment at their disposal to assist in the department's goal of investigating and prosecuting crime.

The Technical Services Unit was also fortunate to receive the Paul Coverdell Award. This award of \$95,000 in federal grant money was secured so that the unit could benefit from the purchase of a second Omnitrak latent fingerprint computer. The grant will also fund additional training in the collection of latent fingerprints.

## 2006 Departmental Obituary

| Name                   | Rank              | Date         |
|------------------------|-------------------|--------------|
| Edwin J. Edmonds       | Police Sergeant   | January 4    |
| Brenda D. Rollerson    | Police Officer    | January 12   |
| Jack R. Rice Jr.       | Police Lieutenant | February 28  |
| James A. Haddad        | Police Lieutenant | March 30     |
| Ronald R. Eisaman      | Police Officer    | April 10     |
| Freeman Pyles          | Police Officer    | April 24     |
| Oscar Morley           | Police Officer    | June 1       |
| Richard David Steglich | Police Officer    | September 9  |
| Richard Jones          | Police Sergeant   | September 14 |
| Eudow B. Hamm          | Police Captain    | September 19 |
| Joseph Ruggiero        | Police Officer    | September 24 |
| Carl Payne             | Police Officer    | September 30 |
| Frederick L. Yuen      | Police Officer    | September 30 |
| Paul M. Denham         | Assistant Chief   | October 9    |
| Cotton Loys            | Police Officer    | November 14  |
| Anthony Paterno        | Police Officer    | November 28  |
| Andrew W. Smiley       | Police Captain    | November 28  |
| Donald J. Shannon      | Police Officer    | November 30  |
| Betty R. Tennant       | Police Aide I     | December 10  |
| Robert Dyer            | Police Captain    | December 28  |

## Miami Police Officers Killed in the Line of Duty

| Name                   | Date               | Name                        | Date               |
|------------------------|--------------------|-----------------------------|--------------------|
| John R. Ribblet        | June 2, 1915       | Frampton P. Wichman, Jr.    | September 20, 1948 |
| Frank A. Croff         | May 22, 1921       | Leroy J. Lafleur            | February 16, 1951  |
| Robert R. Marler       | November 28, 1921  | James H. Brigman            | February 28, 1951  |
| Laurie LaFayette Wever | March 15, 1925     | John T. Burlinson           | March 8, 1958      |
| John D. Marchbanks     | February 16, 1926  | Jerrel E. Ferguson          | November 7, 1962   |
| Samuel J. Callaway     | January 7, 1927    | Ronald F. McLead            | May 7, 1969        |
| Jesse L. Morris        | July 8, 1927       | Rolland J. Lane II          | May 23, 1970       |
| Albert R. Johnson      | September 25, 1927 | Victor Butler, Jr.          | February 20, 1971  |
| James Franklin Beckham | February 3, 1928   | Edward F. McDermott         | May 8, 1980        |
| Augustus S. McCann     | September 25, 1928 | Nathaniel K. Broom          | September 2, 1981  |
| Sidney C. Crews        | April 25, 1929     | Jose DeLeon                 | December 21, 1984  |
| Robert Lee Jester      | November 18, 1933  | David W. Herring            | September 3, 1986  |
| John I. Brubaker       | March 29, 1933     | Victor Estefan              | March 30, 1988     |
| Samuel D. Hicks        | August 9, 1936     | William D. Craig            | June 21, 1988      |
| Patrick H. Baldwin     | March 29, 1940     | Oswaldo Canalejo, Jr.       | October 13, 1992   |
| Wesley F. Thompson     | September 18, 1941 | Carlos Santiago             | May 30, 1995       |
| John Milledge          | November 1, 1946   | Officer William H. Williams | July 3, 2000       |
| Johnnie Young          | March 7, 1947      |                             |                    |

# Employee Awards

## ★ Officer of the Month

Nestor Garcia *January*  
 David Garrido *February*  
 Manuel Cabrera *March*  
 Raquel Hicks *April*  
 Malcolm Moyse *April*  
 Cheryl Frazier *May*  
 Gary Jackson *May*  
 Daniel Garrido *June*  
 Orestes Chavez *July*  
 Aquiles Carmona *July*  
 Heidi Weinstein *July*  
 Nestor Garcia *August,*  
*September*  
 Francisco Casanovas *October*  
 Orlando Benitez *November*  
 Wayne Tillman *December*  
 Hiram Suarez *December*

## ★ Administrative Excellence Award

Albert Vila  
 Jorge Gonzalez  
 Yolanda Jones  
 Wanda Mendez  
 Daisy Ledo  
 Lazaro Fernandez  
 Raul Perez  
 Richard Cosner  
 Michael Torres  
 Alfredo Vega

## ★ Unit Citation

Accreditation Unit  
 O.C.T.S. Narcotics  
 S.I.S. Narcotics (2)  
 S.O.S. Traffic  
 Training  
 Allapattah P.S.T.  
 Juvenile Investigations  
 Little Haiti P.S.T.  
 Crime Suppression Unit  
 Allapattah NET

## ★ Gold Lifesaving Medal

Jose Estevez

## ★ Silver Lifesaving Medal

Marcos Munoz  
 Antonette Smith  
 Johnny Mathis

## ★ PSA of the Month

Tarkeka Broadnaz *January, August,*  
*September*  
 Nicole Chavis *February,*  
*May, June*  
 Vermitta King *March*  
 Bendrix Joseph *July*  
 Ismaella Castillo *December*

## ★ Distinguished Service Medal

Steve Rossbach

## ★ Legion of Merit

Daisy Ledo

## ★ Community Policing Award

Nestor Garcia  
 Delrish Moss  
 Thomas Braga  
 Eric Butler  
 David Chang  
 Jose Dehombre  
 Joseph McCrink

## ★ Civilian Employee of the Month

Rafael Garcia *June*  
 Alberto Fernandez *September*  
 Amarilys Diaz *October*  
 Rosa Arrebola *November*

## ★ Public Service Award

Herminia Salas-Jacobson *October & December*  
 Napier Velazquez  
 Marcos Perez



## 2006 Officer of the Year

### NESTOR GARCIA

For all of his outstanding work and commitment to this community, Officer Nestor Garcia, an 18 year veteran, was selected as Officer of the Month three times in 2006 and the Miami Police Department's Officer of the Year. He was further acknowledged for his great work when honored by the Rotary Club as Police Officer of the Year for 2006.

Officer Garcia's January 2006 award was for his outstanding work in December of 2005 in which he prevented the escape of an armed felon, captured a drug dealer selling illegal narcotics and

arrested a driver who had 47 license suspensions, a concealed fully loaded automatic handgun and two bags of marijuana.

On both July 17th and 22nd, Officer Garcia spotted narcotics transactions in his patrol area. His quick response enabled him to capture and arrest the dealers involved and confiscate their drugs.

On August 12th, while working a special anti-violence detail in the night-club district, Officer Garcia made several arrests and confiscated two firearms. His persistent visibility also made it impossible for drug peddlers to operate in the area.

While on patrol on August 25th, Officer Garcia spotted a vehicle slowly driving down a street attempting to flag down pedestrians. He requested a records check which revealed that the vehicle was stolen in an armed robbery. Garcia conducted a felony traffic stop and took the two occupants into custody. They were later positively identified by the robbery victim.

In order to address a persistent narcotics problem on N.W. 11 St, Officer Garcia set up a surveillance. On August 28, he spotted a narcotics seller who took off running. However, Garcia quickly apprehended him and charged him with selling heroin and resisting arrest.





### 2006 Community Policing Officer of the Year

DELRISH MOSS

The Community Policing Officer of the Year for 2006 is Detective Delrish Moss. Assigned to the Public Information Office (PIO), this veteran spokesperson has a justly earned reputation as one of the most trusted voices in South Florida. No time was this more evident than during July of 2006.

On July 1, 2006, nine year old Sherdavia Jenkins was caught in a crossfire between two armed subjects as she sat on the front steps of her home. Shot in the neck, this innocent child managed to crawl into her house where she died in the arms of her mother. This tragedy was the catalyst for a massive manhunt, of which PIO was a major part. As the lead spokesperson on this story, Detective Moss' compassionate and angry cries to the public contributed

greatly to solving the case and led to the arrests of Leroy Lacrose and Damon Darling.

In addition to helping solve this homicide, Detective Moss also formed a close relationship with Sherdavia's family, serving as liaison between them, the media and the often complex criminal justice system. He also helped coordinate a much needed all expense paid vacation for the family.



### 2006 Public Service Aide of the Year

FRANCINE JOHNSON

Public Service Aide (PSA) Francine Johnson was recognized for her efficient and outstanding performance and for always striving to be among the highest producers. During 2006, she participated in 30 special details

including the Miami Heat Championship Parade, the Athalee Range funeral service, multi-agency roadblocks, a presidential escort and several other events. She also enjoys assisting Neighborhood Enhancement Team Commanders in areas that require special attention.

During 2006, PSA Johnson wrote

261 accident reports, 120 incident reports, 252 traffic summonses, and 167 traffic citations. In addition, she was chosen PSA of the Month three times for 2006. For her efforts, dedication, and accomplishments, PSA Johnson was chosen the most outstanding PSA for the year 2006.



### 2006 Civilian Employee of the Year

RAFAEL GARCIA

The Miami Police Department's Most Outstanding Civilian Employee of the Year for 2006 is Crime Scene Investigator I (CSI) Rafael Garcia. Reputed to be one of our most thorough and effective identification technicians, this 28 year veteran of the department stepped out of his usual role to directly facilitate the capture of one of the most sought after criminals.

For several months in 2006, a man was repeatedly breaking into occupied dwellings at night and committing lewd and lascivious acts on sleeping women. This serial burglar/sexual assailant had created great fear in the

Little Havana community and was the catalyst for a massive manhunt. A key member of the CSI team on these cases was Rafael Garcia. He spent many hours collecting DNA, fingerprints and other evidence. He also got to know the victims during his work, and saw how frightened and violated they felt. Clearly an emotionally draining and anger inducing experience for even this street hardened CSI, these emotions would ultimately serve him well.

On May 11, 2006 at approximately 1:45 a.m., Mr. Garcia was driving west on S.W. 5 St. from 52 Avenue when he heard a dog barking. Noting that the animal seemed particularly agitated, Mr. Garcia decided to investigate. He observed an individual walking from the rear

of a private residence and entering a red Toyota Camry. Driving closer and shining his flashlight into the Camry, Garcia suddenly realized that this suspicious person very closely matched the description of the serial burglar/sexual assailant. Upon being spotted, the subject began to drive away, but Mr. Garcia blocked his escape with his city vehicle. At this point, the suspect exited his car and fled the scene on foot. Mr. Garcia very quickly broadcasted his location and set up a perimeter. The offender escaped, however, he was later identified through the Camry's registration and apprehended. Clearly the credit for the arrest as well as ending this dangerous crime spree goes to Rafael Garcia.



### 2006 Civilian Volunteer of the Year Award

JOSIE POITIER

Ms. Josie Poitier has volunteered her time to the Miami Police Department for 48 years. During that time she has

worked in Community Relations, the Office of the Chief and, most recently, the Public Information Office.

Josie's work day starts early and runs late. She performs several in-house administrative functions, including answering phones, running errands and making copies. Josie also uses her

extensive community network to help citizens in need.

Josie Poitier enjoys giving, and the Miami Police Department and the citizens of this City are the lucky recipients of her many gifts.

# Promotions & Retirements

## ★ 2006 Promotions

| Name                 | New Position                  |
|----------------------|-------------------------------|
| Anita Moore          | Administrative Assistant I    |
| Javier Dominguez     | Stable Attendant              |
| Ariadna E. Jodar     | Account Clerk                 |
| Luz E. Uriate        | Typist Clerk III              |
| William R. Alvarez   | NET Commander                 |
| Anne Marie Childress | Major                         |
| David A. Rivero      | Major                         |
| Ronald L. Papier     | NET Commander                 |
| Kimberlyn Duncan     | Typist Clerk III              |
| Kathy Lampkin        | Typist Clerk III              |
| Denise R. Walker     | Typist Clerk III              |
| Sebrina Neal         | Administrative Aide I         |
| Mary L. Brown        | Crime Intelligence Analyst II |
| Clari I. Perez       | Typist Clerk III              |
| Ebony I. Cromer      | Community Service Provider    |
| Napier Velazquez     | Public Relations Specialist   |
| Angela L. Glass      | Comm. Operator Supervisor     |
| Helen M. Lugo        | Comm. Operator Supervisor     |
| Raymond G. Orsini    | Comm. Operator Supervisor     |
| Maricelis Perez      | Typist Clerk III              |

| Name                            | New Position  |
|---------------------------------|---------------|
| Roy Brown                       | Major         |
| Armando A. Guzman               | Major         |
| Jose J. Fernandez               | NET Commander |
| Raul Herbello                   | NET Commander |
| Jorge A. Martin                 | NET Commander |
| Orestes Chavez                  | Lieutenant    |
| Freddy D' Agostino              | Lieutenant    |
| Bernard L. Johnson              | Lieutenant    |
| Jeffrey Locke                   | Lieutenant    |
| Winsor T. Lozano                | Lieutenant    |
| Richard Perez                   | Lieutenant    |
| Christine M. Ballesteros-Molina | Sergeant      |
| Lilian Bethencourt              | Sergeant      |
| Dana C. Carr                    | Sergeant      |
| Francisco A. Fernandez          | Sergeant      |
| Raul V. Iglesias                | Sergeant      |
| Alejandro J. Mendez             | Sergeant      |
| Rolando Padron                  | Sergeant      |
| Julio R. Pinera                 | Sergeant      |
| Annette Rotolo                  | Sergeant      |
| Herminia Salas-Jacobson         | Sergeant      |

## ★ 2006 Retirements

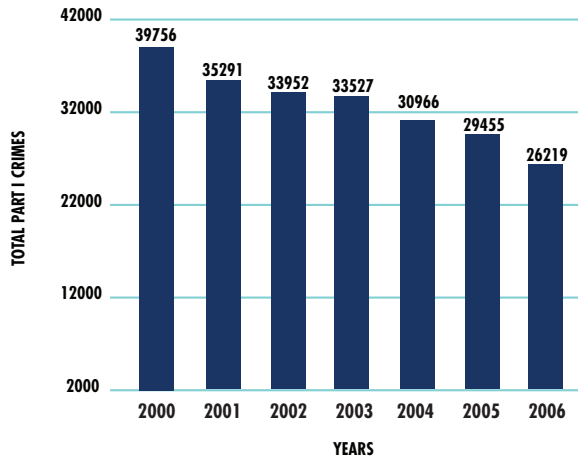
| Name                  | Position                         | Years of Service |
|-----------------------|----------------------------------|------------------|
| Frank Chacon          | Police Officer                   | 39               |
| Ruel D. Garrett       | Communication Assistant          | 33               |
| Alejandro Gonzalez    | Police Sergeant                  | 32               |
| Robert W. Reed        | NET Commander                    | 32               |
| Richard M. Blom       | Police Captain                   | 31               |
| Carlos Nieto          | Photolithographer                | 31               |
| Betty J. Watson       | Administrative Aide I            | 31               |
| Vivian M. Pombo       | Public Relations Specialist      | 28               |
| Ornel N. Cotera       | Police Lieutenant                | 27               |
| Sara E. Rivera        | Clerk II                         | 27               |
| Lawrence J. Dematteis | Police Sergeant                  | 26               |
| Karen Baroni          | Criminal Intelligence Analyst II | 25               |
| Ervin J. Garriga      | Police Officer                   | 25               |
| Felix M. Huertas      | Police Officer                   | 25               |
| Robert L. Rambo       | Police Sergeant                  | 25               |
| David A. Rivero       | Police Major                     | 25               |
| Celso Perez           | Police Officer                   | 25               |
| Robert Suarez         | Police Sergeant                  | 25               |
| Barbara A. Brinson    | Property Specialist I            | 24               |
| Jorge F. Coladas      | Police Officer                   | 24               |
| Torsan C. Cowart      | Police Lieutenant                | 24               |
| David L. Donaldson    | Police Officer                   | 24               |
| Jose M. Garcia        | Police Sergeant                  | 24               |
| Marilyn Gonzalez      | Police Lieutenant                | 24               |
| Diane L. De Hay       | Police Sergeant                  | 24               |
| Sabrina Jackson       | Police Officer                   | 24               |
| Hector Mirabile       | Police Major                     | 24               |

| Name                 | Position                 | Years of Service |
|----------------------|--------------------------|------------------|
| Norma Mobley         | Communications Assistant | 24               |
| Adolfo E. Reyes      | Police Officer           | 24               |
| George Russell       | Police Sergeant          | 24               |
| Manuel J. San Juan   | Police Officer           | 24               |
| Connie Vassar        | CIS Desk Operator        | 24               |
| Lazaro Alfonso       | Police Officer           | 23               |
| George E. Lewis      | Police Officer           | 23               |
| Francisco Pichel     | Sergeant At Arms         | 23               |
| Regina Teixeira      | Communications Operator  | 23               |
| Jose F. Acuna        | Police Sergeant          | 22               |
| Erwin Davis          | Police Officer           | 22               |
| Roberto Navarro      | Police Officer           | 22               |
| Carlos M. Ortega     | Police Officer           | 22               |
| Kenneth A. Sauvey    | Police Sergeant          | 22               |
| Kimberly M. Warmack  | Police Officer           | 22               |
| Magaly R. Balseiro   | Administrative Aide I    | 21               |
| Ava Collier          | Property Specialist      | 21               |
| Mary Newbold         | Police Officer           | 21               |
| Patricia Bentoski    | Police Major             | 20               |
| Alberto R. Peno      | Police Officer           | 20               |
| Darryl G. Smith      | Police Officer           | 20               |
| Audrey L. Boussicaut | Typist Clerk II          | 19               |
| Lorraine H. Lerit    | Communications Assistant | 18               |
| Charles Wynn         | Police Officer           | 17               |
| Jose T. Dapena       | Police Officer           | 12               |
| Stan G. Stanley      | Police Officer           | 10               |

# Crime Statistics

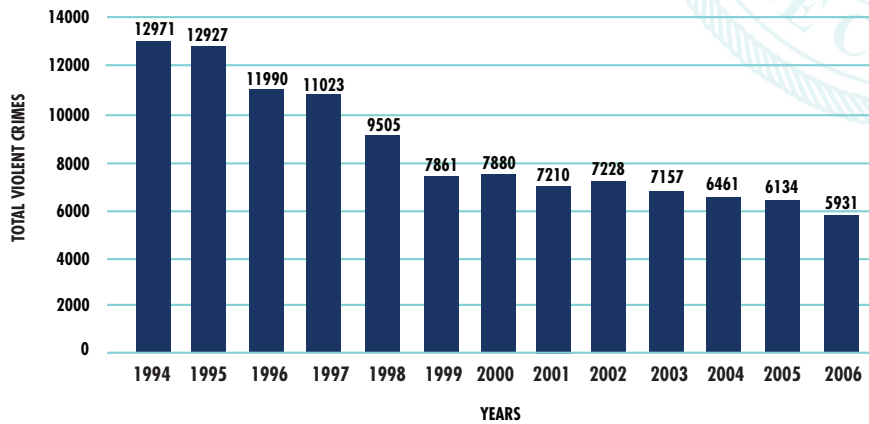
## Part 1 Crimes

(Homicide, Sexual Battery, Robbery and Aggravated Assault, Burglary, Larceny & Auto Theft)

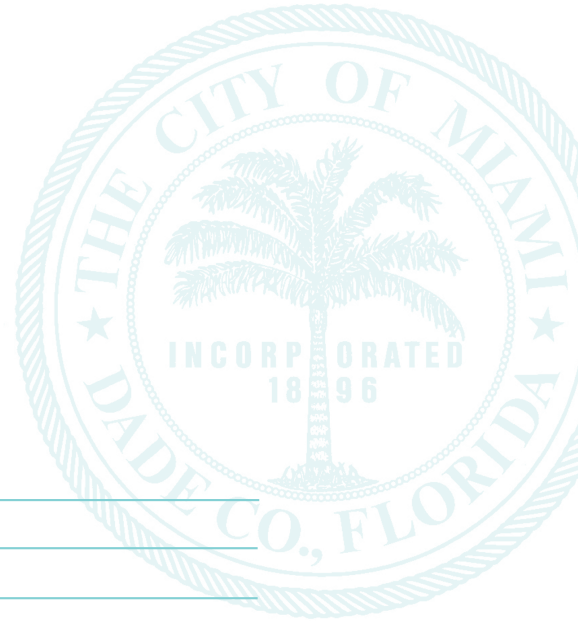
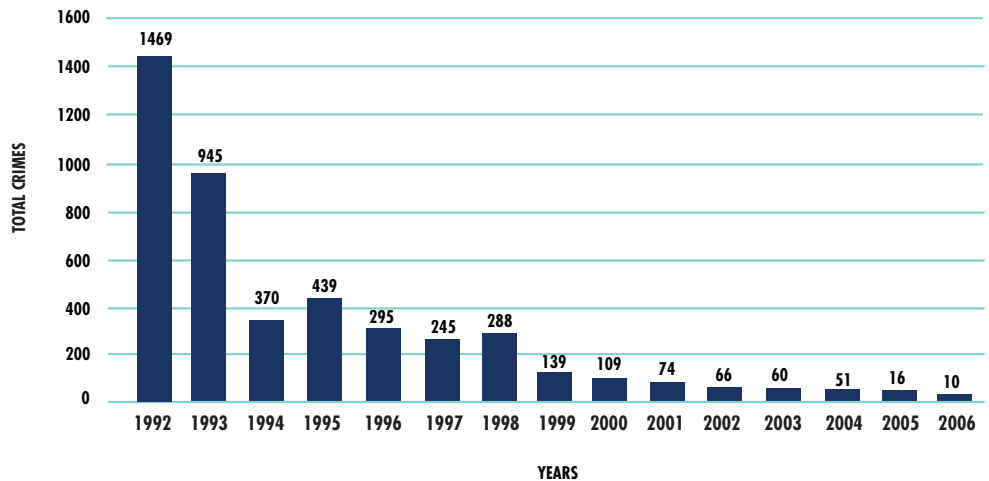


## Violent Crimes

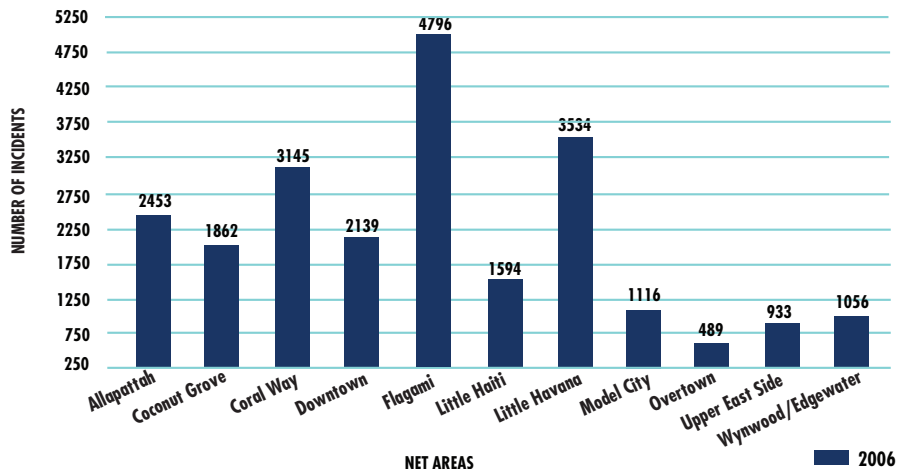
(Homicide, Sexual Battery, Robbery and Aggravated Assault)



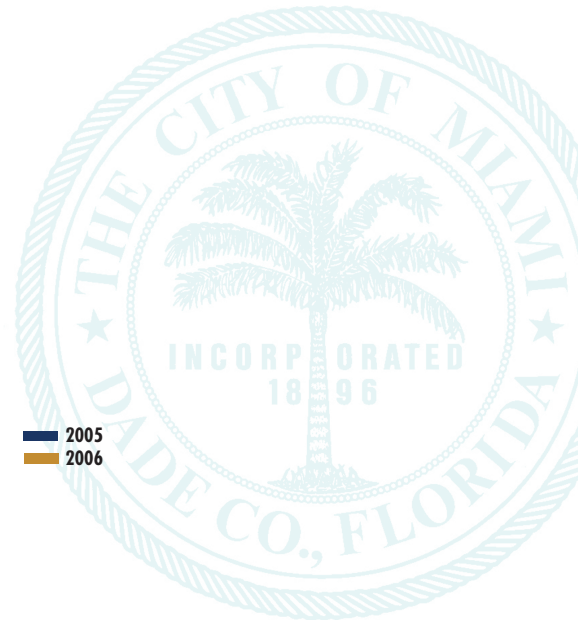
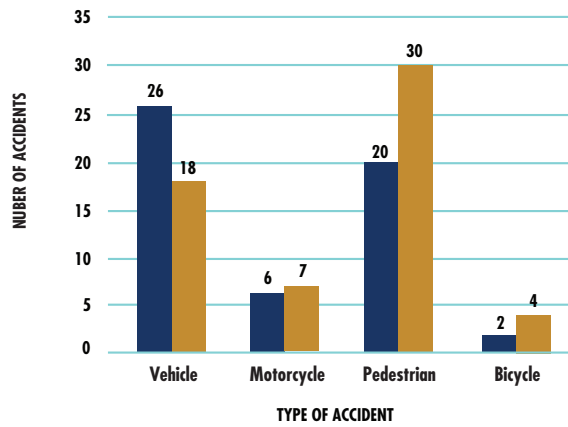
## Tourist Robberies



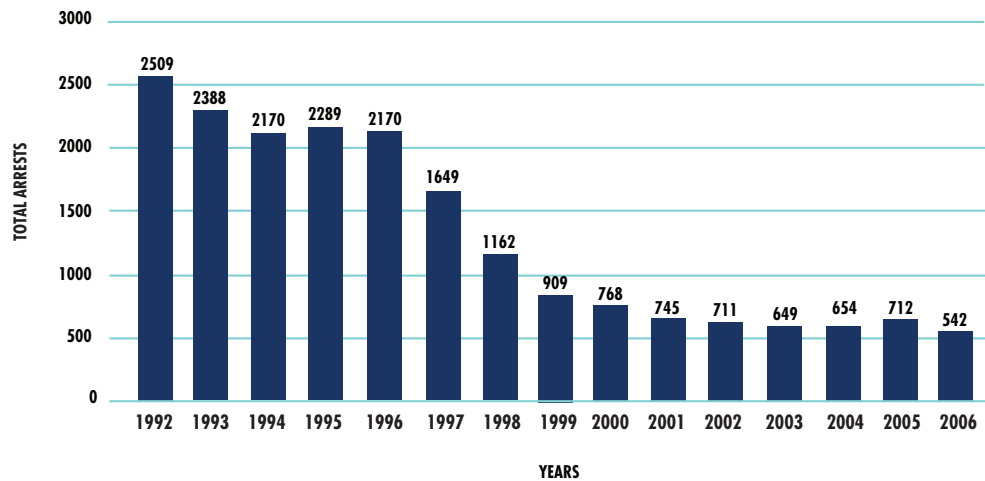
## Traffic Accidents



## Traffic Fatalities

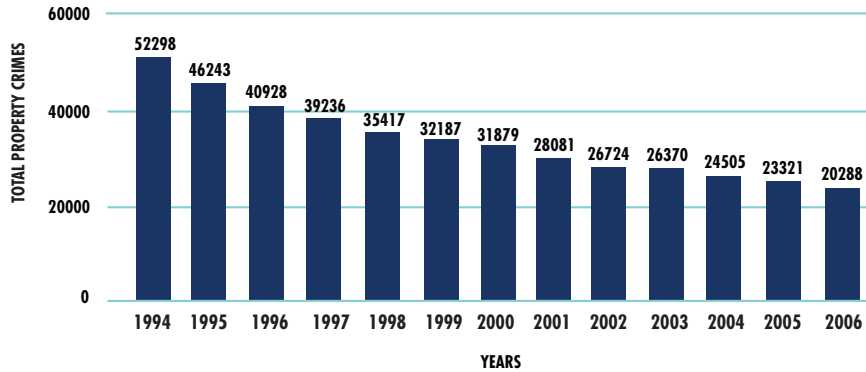


## D.U.I. Arrests

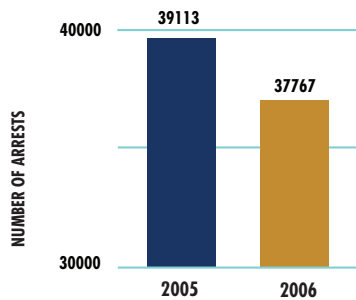


## Property Crimes

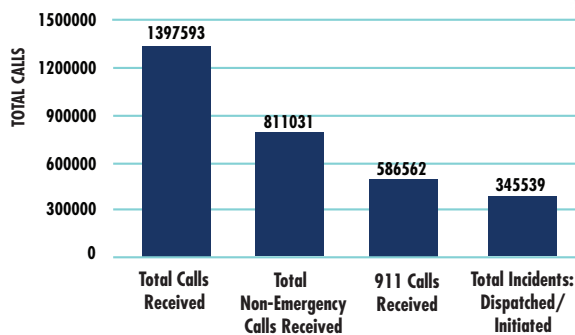
(Burglary, Larceny & Auto Theft)



## Uniform Crime Reporting (UCR) Arrests

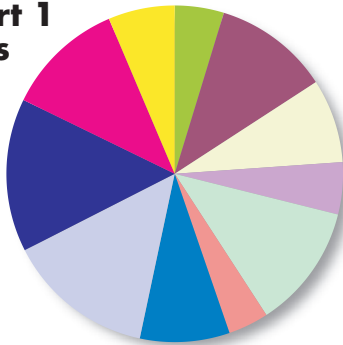


## Volume of Service



# 2006 Crime Statistics By NET Area

## All Part 1 Crimes



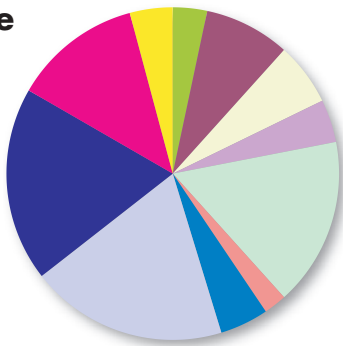
|                   |        |
|-------------------|--------|
| Upper Eastside    | 4.69%  |
| Little Haiti      | 11.04% |
| Model City        | 8.25%  |
| Wynwood/Edgewater | 4.97%  |
| Allapattah        | 11.97% |
| Overtown          | 3.77%  |
| Downtown          | 8.62%  |
| Little Havana     | 14.16% |
| Flagami           | 14.62% |
| Coral Way         | 11.56% |
| Coconut Grove     | 6.35%  |

## Larceny



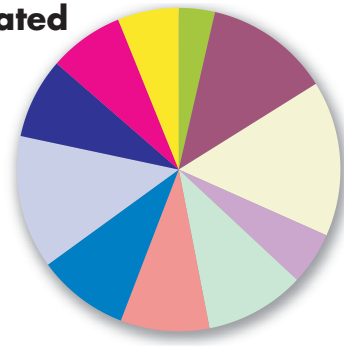
|                   |        |
|-------------------|--------|
| Upper Eastside    | 4.49%  |
| Little Haiti      | 8.98%  |
| Model City        | 7.17%  |
| Wynwood/Edgewater | 5.51%  |
| Allapattah        | 11.79% |
| Overtown          | 2.82%  |
| Downtown          | 13.18% |
| Little Havana     | 11.41% |
| Flagami           | 14.11% |
| Coral Way         | 13.48% |
| Coconut Grove     | 7.06%  |

## Vehicle Theft



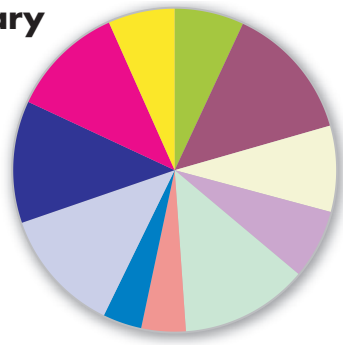
|                   |        |
|-------------------|--------|
| Upper Eastside    | 3.46%  |
| Little Haiti      | 8.18%  |
| Model City        | 6.01%  |
| Wynwood/Edgewater | 4.21%  |
| Allapattah        | 16.41% |
| Overtown          | 2.21%  |
| Downtown          | 4.93%  |
| Little Havana     | 19.01% |
| Flagami           | 18.80% |
| Coral Way         | 12.70% |
| Coconut Grove     | 4.08%  |

## Aggravated Assault



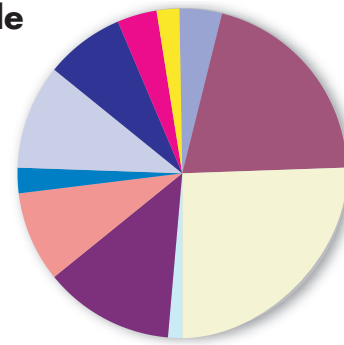
|                   |        |
|-------------------|--------|
| Upper Eastside    | 3.67%  |
| Little Haiti      | 12.36% |
| Model City        | 15.52% |
| Wynwood/Edgewater | 5.30%  |
| Allapattah        | 10.04% |
| Overtown          | 8.85%  |
| Downtown          | 9.36%  |
| Little Havana     | 13.26% |
| Flagami           | 8.09%  |
| Coral Way         | 7.45%  |
| Coconut Grove     | 6.10%  |

## Burglary



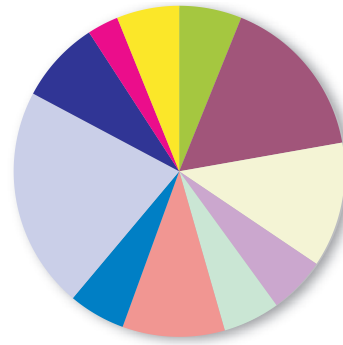
|                   |        |
|-------------------|--------|
| Upper Eastside    | 6.95%  |
| Little Haiti      | 13.72% |
| Model City        | 8.62%  |
| Wynwood/Edgewater | 6.78%  |
| Allapattah        | 12.96% |
| Overtown          | 4.22%  |
| Downtown          | 4.03%  |
| Little Havana     | 12.48% |
| Flagami           | 12.28% |
| Coral Way         | 11.38% |
| Coconut Grove     | 6.58%  |

## Homicide



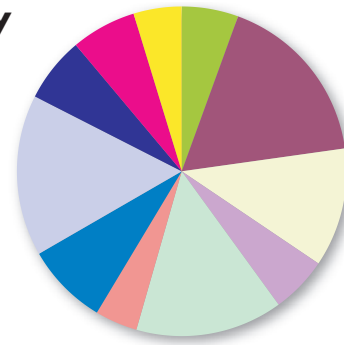
|                   |        |
|-------------------|--------|
| Upper Eastside    | 3.85%  |
| Little Haiti      | 20.52% |
| Model City        | 25.64% |
| Wynwood/Edgewater | 1.29%  |
| Allapattah        | 12.82% |
| Overtown          | 8.97%  |
| Downtown          | 2.56%  |
| Little Havana     | 10.25% |
| Flagami           | 7.69%  |
| Coral Way         | 3.85%  |
| Coconut Grove     | 2.56%  |

## Rape



|                   |        |
|-------------------|--------|
| Upper Eastside    | 6.15%  |
| Little Haiti      | 16.05% |
| Model City        | 12.35% |
| Wynwood/Edgewater | 5.56%  |
| Allapattah        | 5.56%  |
| Overtown          | 9.88%  |
| Downtown          | 5.56%  |
| Little Havana     | 21.59% |
| Flagami           | 8.03%  |
| Coral Way         | 3.10%  |
| Coconut Grove     | 6.17%  |

## Robbery



|                   |        |
|-------------------|--------|
| Upper Eastside    | 5.61%  |
| Little Haiti      | 17.26% |
| Model City        | 11.65% |
| Wynwood/Edgewater | 5.52%  |
| Allapattah        | 14.34% |
| Overtown          | 4.32%  |
| Downtown          | 7.95%  |
| Little Havana     | 15.77% |
| Flagami           | 6.59%  |
| Coral Way         | 6.22%  |
| Coconut Grove     | 4.77%  |

# 10-Year Comparison of Part I Crimes and Arrests

|             |         | Murder | Rape | Robbery | Aggravated Assault | Burglary | Larceny | Motor Vehicle Theft | Total Part I | Part 2 Arrests |
|-------------|---------|--------|------|---------|--------------------|----------|---------|---------------------|--------------|----------------|
| <b>2006</b> | Crimes  | 77     | 133  | 2111    | 3610               | 4442     | 11967   | 3879                | 26219        |                |
|             | Arrests | 30     | 70   | 336     | 1273               | 542      | 1838    | 270                 | 4359         | 33408          |
| <b>2005</b> | Crimes  | 54     | 112  | 2019    | 3949               | 5377     | 13930   | 4014                | 29455        |                |
|             | Arrests | 54     | 62   | 562     | 1594               | 750      | 2238    | 468                 | 5728         | 33385          |
| <b>2004</b> | Crimes  | 69     | 155  | 2367    | 3870               | 5556     | 14652   | 4297                | 30966        |                |
|             | Arrests | 26     | 93   | 720     | 1598               | 1011     | 2816    | 398                 | 6662         | 38467          |
| <b>2003</b> | Crimes  | 74     | 164  | 2928    | 3991               | 5878     | 15404   | 5088                | 33527        |                |
|             | Arrests | 31     | 71   | 662     | 1686               | 1101     | 2803    | 375                 | 6729         | 26786          |
| <b>2002</b> | Crimes  | 65     | 151  | 2706    | 4306               | 5962     | 15886   | 4876                | 33952        |                |
|             | Arrests | 47     | 55   | 949     | 2150               | 1352     | 3397    | 418                 | 8368         | 31077          |
| <b>2001</b> | Crimes  | 66     | 161  | 2719    | 4264               | 6218     | 16635   | 5228                | 35291        |                |
|             | Arrests | 38     | 120  | 925     | 2062               | 1306     | 3869    | 492                 | 8812         | 41089          |
| <b>2000</b> | Crimes  | 66     | 176  | 3077    | 4558               | 7303     | 18854   | 5722                | 39759        |                |
|             | Arrests | 23     | 85   | 771     | 1947               | 1106     | 3251    | 338                 | 7521         | 42236          |
| <b>1999</b> | Crimes  | 63     | 164  | 3076    | 4558               | 7329     | 19135   | 5723                | 40048        |                |
|             | Arrests | 22     | 44   | 863     | 1950               | 1461     | 3374    | 606                 | 8320         | 42198          |
| <b>1998</b> | Crimes  | 86     | 171  | 3797    | 5451               | 7831     | 20905   | 6681                | 44930        |                |
|             | Arrests | 31     | 42   | 674     | 2283               | 947      | 3579    | 585                 | 8154         | 27461          |
| <b>1997</b> | Crimes  | 103    | 248  | 4517    | 6167               | 8946     | 22609   | 7681                | 50271        |                |
|             | Arrests | 41     | 60   | 796     | 2482               | 1293     | 4170    | 400                 | 9242         | 23440          |

\*Part 2 Arrests include all other arrests that are not Part I crimes.

Data taken from UCR reports submitted to FDLE.

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Assistant Chief Louis A. Vega, Marketing Services Coordinator Vilma Díaz-Neda, Ocean Bank President and C.E.O. José A. Concepción and Assistant Chief Adam L. Burden, II

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