

# CITY OF MIAMI POLICE DEPARTMENT

## ANNUAL REPORT 2013



*Manuel Orosa*  
*Chief of Police*



# MISSION, VISION & CORE VALUES



## **MISSION STATEMENT:**

Our mission, together with the communities of Miami, is to make our city a place where all people can live, work, and visit safely without fear.

## **VISION:**

The Miami Police Department will maintain the highest standards of professional ethics and integrity. We are committed to the philosophy of community and neighborhood policing. We will build partnerships and coalitions with the business, corporate, and residential communities to identify and recommend solutions to problems with the goal of improving the quality of life in our neighborhoods. We will employ time-tested police methods and promising innovative approaches to better protect our communities. We value the cultural unity and differences of our communities, recognizing that there is strength in both. Our commitment is to provide professional service to our citizens, residents, and visitors.



## **CORE VALUES:**

### **IN OUR INDIVIDUAL CONDUCT AND IN OUR PERSONAL RELATIONSHIPS, WE VALUE:**

- Integrity and ethical behavior at all times
- Respect for the rules of law and the dignity of all human beings
- Acceptance of full responsibility and accountability for our actions
- Empathy and compassion for others
- Direct communications that permit and encourage healthy disagreement
- Resolving differences in a mutually supportive and positive way

### **IN OUR PROFESSIONAL RESPONSIBILITIES, WE VALUE:**

- Individual and team effectiveness in solving crime and crime related problems
- Exceptional response to community needs
- Equal protection and service to all, regardless of economic status
- Continuous commitment to personal and professional growth
- Innovation, creativity, and reasoned risk-taking
- A methodical approach to problem solving
- Responsible and creative management of our resources
- Excellence and continuous improvement in all we do

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## MESSAGE FROM THE CHIEF



I am pleased to present you with the 2013 Miami Police Department (MPD) Annual Report. It is with the utmost pride that I offer you this snapshot of our agency's accomplishments, none of which would have been possible without the devoted sworn and civilian men and women of our department. As Chief of Police of a place I have called my second home for 33 years, I can attest, first-hand, that the resurgence of a stable police force is not achieved overnight or without a backbone to support the overwhelming amount of work necessary to achieve its transformation. Today, thanks to the command staff that has stood by me to carry out the objectives of a laborious mission and our employees, I am privileged to offer the citizens, merchants and visitors of the City of Miami what I feel is a solid police department, where discipline has been instilled and engaging community-police partnerships thrive in our twelve neighborhoods. An entity deemed worthy of admiration, the Miami Police Department can now reclaim its deserved position amidst our nation's finest, as one that can be relied upon and trusted for its delivery of fair, unmatched and professional police services. Indicative of our progress is the support we have received from some of the nation's most respected law enforcement organizations, as well as private, public and academic institutions which have either invited us to join their esteemed membership or solicited our participation in national surveys this year. We are thankful for the productive collaborations established with the Major Cities Chiefs Association, the Police Executive Research Forum, the International Association of Chiefs of Police, Pearls in Policing, and the Law Center to Prevent Gun Violence.

The challenges posed during my first two years at the helm of MPD (2012 and 2013) have been multifarious. We encountered demands of a service population growth that called for additional police services, impossible to provide without adequate funding, manpower or resources. To corroborate the latter, MPD conducted a study which revealed that while Miami's estimated population is 414,000, the true number reflecting the day-time populace base for whom we render services, stands roughly at one million. This includes residents, non-resident workers, visitors/tourists, and transient visitors. In response, our city's officials increased the MPD's sworn strength by 35 officers, bringing our budgeted sworn position count to 1,179 and allowing us to augment our crime prevention capabilities at a rate commensurate with the needs of our city. We began to put the wheels in motion in 2013 with the hiring of 110 new police officers, an unprecedented number. With additional hiring slated for 2014, we will have addressed sworn personnel attrition and prepared the groundwork for a well-staffed police department in the near future.

In addition to our progress in these areas, Miami experienced a 5% drop in Part I Crime and our officers made over 30,000 arrests, proof that our proactive policing mission is clearly delineated and well executed. The number of reported crimes is the second lowest since 1966. We also managed to be innovative with the deployment of our resources in keeping with our fiscal limitations. Furthermore, MPD made significant strides amidst a U.S. Department of Justice investigation into previous police shootings by taking extraordinary measures in the areas of policy, training and other reforms.

Prior to the Miami Heat playoff and championship games in Miami, we experienced the residual effects of the Boston Marathon bombing, as did the remainder of our great nation. Moreover, we were reminded of the vulnerability associated with this noble profession when first responders were called upon, in mass numbers, to save lives. MPD officers and specialized units fielded numerous suspicious



*A memorable moment at a Do The Right Thing Program awards ceremony in 2013*

package calls in order to secure all sports venues and events in our city. Fortunately, all activities took place without incident, thanks to the commendable performance of our men and women in uniform as we ushered in yet another triumph by our hometown basketball team.

Aside from the accomplishments of our organization highlighted in this book, you will also be able to grasp the true essence of the human spirit exhibited by our personnel. I invite you to read about the countless good deeds reported within these pages, deeds that give a whole new dimension to the typical characterization of a police officer. I look forward to my last year as Chief of Police in 2014 and will remain forever grateful to all those who have crossed my path throughout my three decades at MPD. I shall leave behind a Miami Police Department that is unrivaled in its delivery of law enforcement services to its citizens and true to its mission's tenets of respect to the rules of law and the dignity of all human beings. I welcome you to experience the magic of Miami, where our amenities, cultures, international culinary delights, splendor, and world-class police officers will undoubtedly steal your heart.

Sincerely,



Manuel Orosa  
Chief of Police



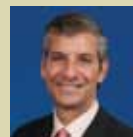
**TOMÁS P. REGALADO**  
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**JOHNNY MARTINEZ**  
*City Manager*

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CITY OF MIAMI DEMOGRAPHICS

**GENERAL CHARACTERISTICS**

Year of Incorporation: 1896  
Land Area of City in Square Miles: 35.87  
Climate: Tropical  
Temperature: Avg. High 84.0° F Avg. Low 69.8° F  
(Climate data for Miami, 1981-2010 normals)  
Number of Households: 151,063 (2008-2012)  
Median Household Income: \$29,762  
Persons per Household: 2.60  
Persons below Poverty Level: 29.5%

**POPULATION BY RACE AND ETHNICITY**

White alone: 72.6%  
Black or African-American alone: 19.2%  
Other: 8.2%  
Persons of Hispanic or Latino Origin: 70.0%

**POPULATION**

Estimated 2012 Residential Population: 413,892  
Male: 49.8% Female: 50.2%

**MIAMI POLICE DEPARTMENT PERSONNEL**

(As of October 1, 2013)  
Total budgeted positions: 1,555  
Sworn: 1,179 Civilian: 376

Sources: 2010 U.S. Census  
2008-2012 U.S. Census Estimates  
City of Miami Planning Department  
City of Miami Office of Management and Budget  
NOAA

# CHIEF OF POLICE MANUEL OROSA



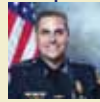
Deputy Chief of Police -  
Luis E. Cabrera



Special Assistant to the Chief of Police -  
Elizabeth Babun-Matos



FIELD OPERATIONS DIVISION  
ASSISTANT CHIEF OF POLICE  
ROY BROWN

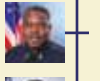


CRIMINAL INVESTIGATIONS  
DIVISION  
ASSISTANT CHIEF OF POLICE  
RODOLFO LLANES

COMPSTAT Detail



Patrol North District  
Major Dennis Jackson II



- PSA Detail
- Little Haiti NET  
Commander Ervens C. Ford



- Model City NET  
Commander Dana C. Carr



- Upper Eastside NET  
Commander Ron Papier



Patrol Central District  
Major Craig McQueen

- Bike Detail
- PSA Detail
- Detention Officer Detail
- C.I.T. Coordinator



- Allapattah NET  
Commander Ronald Laberdesque



- Downtown NET  
Commander Lazaro Ferro



- Overtown NET  
Commander Anita Najji



- Wynwood/Edgewater NET  
Commander Jose A. Rodriguez

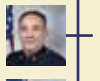


Tactical Operations  
Section  
Major Raul Herbello

- F.T.O. Coordinator
- Prescription Drug Intervention Detail
- Environmental Crime Investigations Unit
- Tactical Robbery Unit  
- Felony Apprehension Team (FAT)
- Special Threat Response Unit  
- SWAT Detail  
- Hostage Negotiator Detail  
- RDF Detail
- Specialized Patrol Unit  
- Aviation Detail  
- K-9 Detail



Patrol South District  
Major David Sanchez



- PSA Detail
- Brickell / Roads NET  
Commander Jose J. Fernandez



- Coconut Grove NET  
Commander Manuel Morales



- Coral Way NET  
Commander Alberto Alberto, Jr.



- Flagami NET  
Commander Winsor Lozano



- Little Havana NET  
Commander Norberto Blanco



Specialized Operations  
Section  
Major Louis Melancon

- Traffic Enforcement Unit  
- Traffic Enforcement Detail  
- Red Light Camera Enforcement Detail
- Traffic Crash Investigations Unit  
- Traffic Homicide Detail  
- School Crossing Guard Detail  
- A.R.B. Detail  
- D.R.E. Detail  
- Hit and Run Detail  
- Towing Detail  
- Staged Vehicle Crash Detail
- Patrol Support Unit  
- Marine Patrol Detail  
- Mounted Patrol Detail
- Special Events Unit



Criminal Investigations  
Section  
Major Orestes Chavez



- Senior Executive Assistant  
Eunice T. Cooper  
Deputy Commander

- Burglary Unit  
- Pawn Shop Detail

- Crime Scene Investigations Unit  
- Crime Scene Detail  
- Technical Services Detail

- Domestic Violence Unit

- General Investigations Unit  
- Auto Theft Detail  
- Economic Crimes Detail

- Homicide Unit  
- Assault Detail  
- Cold Case Detail

- Robbery Unit  
- Career Criminal Detail

- Special Victims Unit  
- Sexual Battery Detail  
- Missing Persons Detail

- Investigative Support Unit  
- Crime Analysis Detail  
- 24 Hour Desk / Validations Detail

- Victim Advocate Services



Business Management  
Section  
Mae C. Shepherd

- Alarms Ordinance Unit

- Budget Unit  
- Forfeiture Detail  
- Grants Detail  
- Legislation Detail  
- Travel Detail



Training & Personnel Development Section  
Miami Police College and Training Center  
Major Jose Perez

- Standards Detail
- Training Administration Unit  
- Officer Survival Detail  
- Professional Development Detail
- Miami Police Academy Unit  
- Drill Instructor / Testing Standards Detail  
- Instructor Detail  
- Fitness Center Detail

International  
Policing Institute



Senior Executive Assistant -  
Armando Aguilar, Jr.  
- Departmental Staffing Detail



Legal Advisor -  
George Wysong III



ADMINISTRATION DIVISION  
ASSISTANT CHIEF OF POLICE  
JORGE H. GOMEZ

Office of Emergency Management  
and Homeland Security



Personnel Resource  
Management Section  
Major David Magnusson

- Labor Relations Unit
  - Disciplinary Detail
  - Health Services Detail
- Payroll Unit
- Personnel Unit
- Recruitment and Selection Unit
- Fleet Management Unit
- Property Unit
  - Administration and Audits Detail
  - Confiscations Detail
  - Evidence Management Detail
  - Mail and Office Supply Detail
  - Quartermaster Detail
  - Vault and Warehouse Detail
  - Auto Pound Detail



Public Information /  
Community Relations  
Section  
Major Delrish Moss

- Do The Right Thing  
Program
- Public Information Office
- Community Affairs Unit
  - Chaplaincy Corps Detail
  - Citizens on Patrol Detail
  - Crimes Against the Elderly (CATE) Detail
  - Crime Prevention Specialist Detail
  - Crime Stoppers/H.U.D. Detail
  - Police Auxiliary/Reserve Officers
- Youth Involvement Unit
  - Drug Awareness Resistance Education (DARE) Program
  - Police Athletic League Program
  - Police Explorer Program
  - School Resource Officer Detail



Internal Affairs Section  
Major Jorge Colina

- Administrative Unit
- Anti-Corruption Unit
- Internal Investigations Unit
- Public Corruption Unit

Information Technology  
Support Section  
Acting Commander  
Lt. Sean MacDonald

- Computer Support Unit
- COMPSTAT Support Unit
- Communications Technical  
Support Unit
- Records Unit



Communications / Support  
Services Section  
Major Keith Cunningham

- |   |  |
|---|--|
| <p><b>Communications</b></p> <ul style="list-style-type: none"> <li>Computer Aided Dispatch Unit</li> <li>Emergency 911 Detail</li> <li>Quality Assurance Detail</li> <li>Communications Training Detail</li> <li>Records Custodian Detail</li> </ul> | <p><b>Support Services</b></p> <ul style="list-style-type: none"> <li>Strategic Planning &amp; Performance Unit</li> <li>Correspondence Detail</li> <li>Building Maintenance Detail</li> <li>Court Liaison Unit</li> </ul> |
|---|--|



Special Investigations  
Section  
Major Jorge Martin

- Intelligence and Terrorism Unit
  - Organized Crime  
and Counterterrorism Detail
  - Intelligence and Dignitary  
Protection Detail
  - Bomb Squad
  - Technical Assistance Detail
  - Intelligence Analyst Detail
  - Gang Intelligence Detail
  - Gun Squad
- Joint Interdiction Unit
  - Joint Interdiction Detail
- Narcotics Unit
  - Vice Detail



Professional Compliance  
Section  
Major Roman Martinez

- Accreditation Unit
- Inspections Unit
- Policy Compliance Unit
  - Policy Development Detail
  - High Liability Incident Review Board (HLB)

\*Organizational Chart as of 1/06/2014



## Presidential Inauguration

Thirty-eight members of the Miami Police Department were sworn in as federal marshals to assist the Metropolitan Police Department in Washington, DC with the 57th Presidential Inauguration on January 21, 2013. This was the second time MPD officers were invited to join their law enforcement partners in our nation's capital for President Barack Obama's inauguration as the 44th president of the United States of America.

## Gun Buybacks

In an effort by the MPD and elected officials to reduce gun violence, five Gun Buyback Operations were held in 2013 at the three City of Miami police districts. By year's end, an unprecedented 495 weapons were turned in by citizens in return for gift certificates, courtesy of local sponsors. The weapons ranged from handguns to AK-47s and M16s.





# HIGHLIGHTS 2013

## MPD Hosts Public Corruption Investigation Conference

The Miami-Dade Commission on Ethics and Public Trust and the MPD hosted a public corruption conference titled, "Fighting Corruption, Fraud and Unethical Conduct in Government: An Investigator's Manual," from May 9-10, 2013 at the Miami Police College. Investigators, auditors, compliance officers, and prosecutors were exposed to several presentations and panel discussions that included: overcoming obstacles to proving government theft, tracking money laundering and investigations in the media spotlight.



*L to R: Miami-Dade Public Schools Police Chief Ian Moffett, Miami-Dade Commission on Ethics and Public Trust Director Joseph Centorino, Miami-Dade State Attorney Katherine Fernandez-Rundle, Chief Manuel Orosa, Former FBI Director Louis Freeh, and U.S. Attorney Wifredo A. Ferrer*

## "Live Like Bella"

A ten-year-old girl with cancer, Bella Rodriguez-Torres, stole the hearts of Miami Police employees and citizens

across America who joined the "Live Like Bella" campaign in her name. Among several events spearheaded by the Miami Fraternal Order of Police-Lodge #20 to raise funds in support of childhood cancer was a head-shaving on June 4th. On the following day, bicyclists embarked on a 190-mile journey from Downtown Miami to Key West. Donations to the Saint Baldrick's Foundation exceeded \$116,000. Sadly, Bella left our world on May 28, 2013, but not without leaving an indelible and endearing mark on the lives of millions.



## Lending a Hand to a Vietnam Vet

On June 22, 2013, a group of Miami Police officers, several of whom are former U.S. Marines, took matters into their own hands by helping Neroy T. Alfred with the renovation of his dilapidated home. The 65-year-old Vietnam veteran's home on N.W. 69th Street had collapsed earlier in the year. He had been sleeping in a nearby shed ever since.



## HIGHLIGHTS 2013

### Miami Heat - NBA Champions Again!

After a stellar season, playoffs, NBA Finals and an unforgettable Game 7, the Miami Heat defeated the San Antonio Spurs on June 20, 2013 at the American Airlines Arena. The second NBA championship in a row for Miami's home team sparked multiple and impromptu celebrations by thousands throughout the City that night. A comprehensive post-celebratory plan to deploy police officers proved to be effective in dealing with the mass crowds and challenging traffic scenarios that presented themselves. Ensuring the safety of all participants with heightened police presence



*Sgt. Jose Behar and Ofc. Jesus Fundora working a Miami Heat game at the American Airlines Arena*

and preparation was paramount to the MPD and Chief Orosa, especially in light of concerns raised after the Boston Marathon bombings of April 2013. During the weeks leading up to the finals, specialized units such as K-9 and Bomb Squad fielded numerous suspicious package and bomb threat calls. Further, meticulous attention was given to securing all venues and event locations during a busy time of year when popular street races and other activities coincided with the games. The Heat's win called for a victory parade and rally for hundreds of thousands on June 24th. These events, policed by MPD personnel, were deemed successful, enjoyable and most of all safe for the fans.

# HIGHLIGHTS 2013

## War Hero Comes Home

The Little Havana community and the MPD celebrated the return of Ofc. Luis Pla from a combat tour with the U.S. Army at a special gathering on August 7th. Pla, a 15-year veteran of the MPD, served ten months in Afghanistan. His colleagues and the residents welcomed this wounded hero with open arms.



## “Grace” ... Tribute to Victims of 9-11

A stunning light sculpture named “Grace” by artist Pietro Costa was inaugurated during a solemn ceremony on September 11, 2013. A donation to the MPD by Corpus Christi Catholic Church, this tribute to the victims of the September 11th attacks stands tall on the second floor of the Miami Police College, where its bright red neon rings can be admired by passersby during the evenings. A wooden base below the artwork was built to house the names of the close to 3,000 people who perished. MPD Building Maintenance personnel were instrumental to the successful illumination of “Grace”.

## Do The Right Thing Program’s “Pony Express”

“Pony Express” arrived to Miami-Dade County Public Schools in 2013. The MPD’s Do The Right Thing Program launched this creative initiative in October as part of its Adopt-A-School Program with Mounted Patrol. Once a month, Mounted officers, otherwise known as Officer “Do Rights”, visit schools with their horses to deliver prizes to students nominated for doing the right thing.



*Celebrating the launch of “Pony Express” at Silver Bluff Elementary School*



The Miami Police Department is thankful to Mr. Emilio Estefan for being a long-time supporter of the agency and its programs.

# OUR DEPARTMENT AT YOUR SERVICE

## OFFICE OF THE CHIEF

The nationally accredited Miami Police Department (MPD) is at the forefront of professional policing and technology on a global scale. Within the confines of the trendy, cosmopolitan City of Miami, the largest of over 30 municipalities in Miami-Dade County, there are twelve neighborhoods in three police districts (refer to map on pg. 28) that are unique and culturally diverse. Dedicated to the delivery of unparalleled law enforcement services for thousands of residents, merchants and visitors of Miami are over 1,400 sworn and civilian employees assigned to MPD, who carry out multiple functions in the offices and on the streets. A summary of the MPD's 2013 accomplishments, a result of the diligent performance of duty by agency personnel and flourishing community-police partnerships, is highlighted in the following pages.



### OFFICE OF THE CHIEF

The *Departmental Staffing Detail* managed transfers, staffing allocations, plus leave and training requests for over 1,100 sworn employees. In 2013, the MPD took the first step toward achieving its short-term goal of employing three sworn members for every 1,000 inhabitants. With the City Commission's authorization of an additional 35 sworn budgeted positions, the MPD will employ 2.85 sworn officers per 1,000 inhabitants. In September, 17 police officers were promoted to the rank of sergeant. For the first time in several years, all sergeant vacancies in Patrol were filled.



Staffing Detail officers, Kenia Revilla and Anthony Martinez

### PUBLIC INFORMATION / COMMUNITY RELATIONS SECTION

Boasting 56 chapters in the U.S. and four abroad, the *Do The Right Thing (DTRT) Program* recognized 5,300 students from 237 schools throughout the year for their accomplishments. Among special projects carried out in 2013 was the launching of "Pony Express", a program linking Mounted Patrol Officer "Do Rights" to nominated students at select schools monthly.



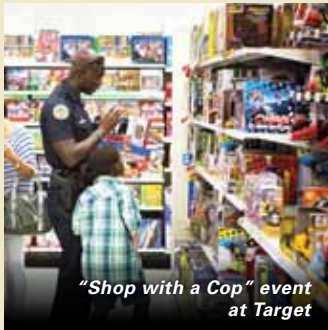
A team of dedicated, bilingual spokespersons housed at the **Public Information Office (PIO)** issued 305 news releases, conducted 780 media interviews, coordinated over

# OFFICE OF THE CHIEF

20 family pleas and responded to 200 scenes. In September, PIO published the agency's first Twitter and Facebook pages, launching the Department into the social media era.

Police-community partnerships were fostered through 16 programs and events coordinated by the **Community Affairs Unit**.

The *Citizens on Patrol's* 114 volunteer members served as the eyes and ears of Miami Police officers in their crime-fighting mission. *Crimes Against the Elderly* officers provided a variety of services to close to 600 seniors. Additionally, community liaisons, known as *Crime Prevention Specialists*, attended/coordinated 403 community meetings and projects throughout the City's multiethnic neighborhoods. A total of 153 Crime Watch groups were established in 2013. Thanks to the valuable service provided by the *Crime Stoppers Detail*, 215 crime tips were received from Crime Stoppers of Miami-Dade County, Inc. During the year, the MPD's 55 active *Police Auxiliary/Reserve Officers* volunteered roughly 3,000 hours in support of the agency's mission.



A variety of programs offered by the **Youth Involvement Unit** helped to enhance the quality of life for countless youths. The acclaimed *Miami Police Athletic League (PAL)* serviced 850 children, through homework assistance programs and sports. Among highlights of the year for PAL was the opening of sites in the Coral Way and Overtown NET areas. In 2013, PAL joined the more kid-friendly Miami Youth Extreme Football League. Accolades are in order to the PAL Jets Football and Cheer program for being selected as the "Park of the Week" by the Orange Bowl Committee.



This year, PAL received approximately \$22,000 in donations and/or grants.

A total of 44 schools were serviced by *School Resource Officers* who conducted 175 truancy details during the year and numerous early intervention presentations. The *Miami Police Explorers* program is comprised of 97 members who represent Posts 106, 122, 162, and 210. In 2013, Explorers participated in 29 events and competed successfully in the Learning for Life Annual Explorer Competition, where they placed first in several categories.



## INTERNAL AFFAIRS SECTION (IA)

The Internal Affairs Section reported a 14% drop in complaints against police officers, compared to last year. IA handled 305 public records requests, reviewed 227 Response to Resistance reports plus 275 inquiries for analysis, and recorded 437 disciplinary actions.

Investigative measures by IA's **Anti-Corruption** and **Public Corruption Units** led to the arrest of four officers, five resignations and two suspensions. A total of 35 anti-corruption cases were assigned for investigation. These two proactive arms of Internal Affairs also handled 26 integrity checks of police personnel.

## SPECIAL INVESTIGATIONS SECTION (SIS)

### Intelligence and Terrorism Unit:

Together with their multi-agency partners, the *Organized Crime and Counterterrorism Detail* of SIS conducted 76 investigations, resulting in 22 arrests and the seizure of approximately \$2,106,109 in U.S. currency. They also monitored 78 demonstrations throughout the City.

Members of the *Intelligence and Dignitary Protection Detail* worked 12 complex dignitary protection details and 29 high profile events. Advance reconnaissance of locations and a number of plans were meticulously carried out for the visits of President Obama, presidential candidate of Venezuela

## OFFICE OF THE CHIEF

Henrique Capriles Radonski, former president of Colombia Alvaro Uribe, presidential candidate of Colombia Ivan Zuluaga, and Prince Felipe and Princess Letizia of Asturias, Spain in 2013.



Expert technicians assigned to the *Bomb Squad* handled 27 incidents involving hazardous devices and 73 bomb sweeps. In the days following the Boston Marathon bombings, the Squad provided sweeps at multiple venues and responded to numerous calls for suspicious packages. A new robotic platform was acquired by the MPD in 2013 that will prove beneficial in keeping bomb technicians at a safer distance from explosives.

Ten active gangs were investigated by the *Gang Intelligence Detail* which yielded 176 arrests (28 federal indictments/75 state felony/73 state misdemeanor) in 2013. A total of 1,114 firearms were received into the MPD's Property Unit, subject to processing by the *Gun Squad*.

In conjunction with the South Florida Money Laundering Strike Force, members of the **Joint Interdiction Unit** conducted 52 operations, made 40 arrests, seized \$15,515,491 in U.S. currency, 48.1 kilograms of cocaine, 164.2 pounds of marijuana, 12.8 kilograms of heroin, 5 firearms, and 2 vehicles.

In an effort to address the distribution/sale of narcotics and firearm violations by convicted felons, the **Narcotics Unit** conducted 66 narcotics investigations. They also conducted 16 S.U.R.G.E. (Streamline Urgent Response to Gun Enforcement) firearm violation investigations

which resulted in 9 federal indictments. Year-end totals amassed by the Unit included: 117 arrests/indictments, and the confiscation of \$2,278,810 in U.S. currency, 1,001 marijuana plants, 4,009.793 pounds of marijuana, 2.462 kilos of crack cocaine, 187.030 kilos of cocaine, 1.484 kilos of heroin, 972.78 Ecstasy pills, and 30 pharmaceutical pills.



In 2013, the *Vice Detail* was created to investigate street prostitution, escort services, massage parlors, and any other prostitution-related crimes that are sensitive in nature.

### PROFESSIONAL COMPLIANCE SECTION

The **Accreditation Unit** collected and reviewed approximately 3,000 documents as proof of compliance for 481 Commission on Accreditation for Law Enforcement Agencies (CALEA) standards, containing 1,200 requirements. Assessors conducted a Mock Assessment in September in preparation for MPD's December 2014 on-site reaccreditation inspection by CALEA.

Inspections of the K-9, SWAT, Traffic Homicide, the Tactical Robbery Unit, and the Property Unit were conducted by the **Inspections Unit** in 2013. Deficiencies noted were reported to the Chief of Police and corrected.

Among seven new departmental orders written by the **Policy Compliance Unit** were Communicating with the Deaf or Hard of Hearing and Lesbian, Gay, Bi-Sexual, and Transgender Interactions/Discrimination Prevention. A total of 52 departmental orders were reviewed, revised or worked on administratively, 26 of which were updated and published. A total of 37 Standard Operating Procedures were reviewed and 42 Public Records Requests were complied with. As a means to ensure that standards of conduct are maintained, the *High Liability Incident Review Board* convened 10 times and reviewed 12 cases.

# ADMINISTRATION DIVISION

The **Administration Division** of the Miami Police Department manages personnel, resources and funding in support of the agency's operations and investigative functions.

The **Office of Emergency Management and Homeland Security (OEM/HS)** conducted over 50 Active Shooter presentations during the year. More than 1,000 citizens participated in these sessions, designed to increase awareness when encountering armed subjects. Internally, OEM/HS supported other units by manning the command post at operations and multiple DUI checkpoints.

## BUSINESS MANAGEMENT SECTION

**Alarms Ordinance Unit:** Issued and renewed 16,656 permits, processed 11,441 police alarm calls, and collected \$1,247,132 in revenues

**Budget Unit:** Managed a \$184,088,000 budget for the MPD during the fiscal year, comprised of the following funding appropriations: General Fund (\$155,723,000), Law Enforcement Trust Fund (\$1,509,900) and Special Revenue (\$26,855,100)

The *Grants Detail* provided administrative and financial oversight for 24 grant-funded programs, totaling \$23,842,503. **Grants Awarded in 2013:** COPS Hiring, Florida Traffic Records Information Systems, HIDTA, Justice Assistance, Miami DUI Checkpoint and Saturation Patrol, Records Improvement Program, School Resource Officer Program, and VOCA. Total: \$2,588,578

## INFORMATION TECHNOLOGY SUPPORT SECTION (IT)

IT purchased 25 new Panasonic CF-53 laptops, distributed 365 daily crime reports and 24 bi-monthly COMPSTAT crime comparison reports, completed 4,590 work order requests for assistance, and tracked and assigned 1,697 public records requests. In conjunction with Miami-Dade County's IT staff, this section tested and deployed a new countywide Arrest Booking Application that will allow officers to complete paperwork electronically. Further, an interface between the County Arrest Booking Application and the agency's Law Records Management System (LRMS) was also implemented, as well as the procurement of a Next-Generation 911 Telephone System.

**Records Unit:** Processed 72,136 incidents and accident reports and 6,383 requests for reports; entered 62,509 incident reports, 36,063 field-based reports, and 109 homeless field information cards into the LRMS; completed 7,693 correspondence requests; issued 2,612

good conduct letters, and tracked and recovered 6,630 missing/problem reports. Amount generated from the sale of records requests: \$162,314.91

## TRAINING AND PERSONNEL DEVELOPMENT SECTION

The **Training Administration Unit** processed 645 officers for Florida Department of Law Enforcement training and conducted other mandatory training for 1,289. A total of 101 courses for 1,647 police officers were also offered under the School of Professional Development. Various disciplines were taught through Region XIV courses, geared to enhancing officers' knowledge and skills. In 2013, 13 of these courses were facilitated for 277 officers, generating \$94,232.79 in reimbursable funds.



## Miami Police Academy Unit:

Six Police Academy Classes (PAC) and an Auxiliary Academy class were conducted in 2013 for 114 recruits. A total of 87 recruits were sponsored and employed by other agencies and 44 were hired by the Miami Police Department. Tuition revenues collected by Training for all programs offered and rentals amounted to \$635,620.58.



## ADMINISTRATION DIVISION

Delegates from Sweden, Germany, Brazil, Colombia, the United Kingdom, and South Korea participated in internships through the **International Policing Institute**.

### PERSONNEL RESOURCE MANAGEMENT SECTION

#### Labor Relations Unit:

*Disciplinary Review Board Detail:* Reviewed and processed 243 reprimands, 207 records of formal counseling, 450 disciplinary profile requests, 25 public record requests, and 15 grievances

*Health Services Detail:* Scheduled 48 random drug screenings for police officers and processed 334 workers' compensation claims

During 2013, MPD's **Payroll Unit** processed payments for over 1,400 employees (salary, overtime and incentive pay), as well as 16,514 court attendance overtime slips.



Payroll Unit

The **Personnel Unit** managed all personnel affairs for the MPD. In its functions, the Unit facilitated the hiring of 110 sworn and 44 civilian employees; processed 47 sworn and 33 civilian separations; processed 2,425 annual and probationary performance evaluations; and completed 560 personnel actions plus 586 public records requests. This unit served as a monitor for 49 structured interview processes for sworn positions in various specialized units, including calculating interview results for 230 sworn candidates. Personnel coordinated and served as the liaison for 32 civilian structured interview processes, for which 235 civilian candidates were scheduled.

During 2013, the **Recruitment and Selection Unit** processed applications for 560 certified police officers, 44 civilians, 156 detention officers, 34 emergency dispatchers, 64 emergency dispatch assistants, 518

police recruits, 137 self-sponsored police officers, 14 interns, 29 temporary positions, 99 public service aides, 14 Auxiliary/SWAT Medics, and 10 school crossing guards. A total of 1,679 background investigations were conducted and 551 polygraph examinations were administered.

DO YOU HAVE  
**WHAT IT TAKES?**

Join the Miami Police Department  
and make a difference!

City of Miami is anticipating openings for  
**POLICE OFFICER**

A stable career path that offers great training, diverse work experience and fringe benefits.

**DON'T DELAY**  
Complete your application today!

Recruitment starts **October 14, 2013**  
Create an online profile and upload all required documents.  
**LOG ON TO**  
[www.miamigov.com](http://www.miamigov.com) or call the job hotline at 305.416.2050

ONLY ONLINE APPLICATIONS & DOCUMENTS WILL BE ACCEPTED

In October, upon the conclusion of a successful five-day recruitment drive, 1,322 individuals had applied for the position of Police Officer Recruit for the Miami Police Department.

Service requests processed by the **Fleet Management Unit** totaled 4,520. Fifty-one Ford Taurus Interceptors, 54 marked vehicles and 22 SUV's (127 total) were purchased, equipped with the RFID (Radio Frequency Identification Device), and issued to sworn personnel. The remaining



## ADMINISTRATION DIVISION

patrol vehicles (1,287) were all transitioned from the former fuel card system to the RFID in 2013.

A total of 17,897 evidentiary and property items were processed by the **Property Unit**, including 278 firearms and 1,984 narcotics. Revenue generated from confiscations, forfeitures and the Auto Pound amounted to \$177,889.32. A major cleanup of the Auto Pound Annex took place with the assistance of the Solid Waste Department, resulting in the removal of debris, vehicles and 384 bicycles, which were either donated to an orphanage in Haiti, auctioned or destroyed.

The Unit's "Change Agent" served as MPD's liaison with the City's Department of Human Resources to promote a variety of initiatives for police employees.

The *Building Maintenance Detail* responded to 3,480 requests for repairs at seven MPD facilities. Among significant projects carried out by members of the Detail in 2013 were the installation of dedicated electrical lines to feed the new light sculpture "Grace" at the Miami Police College, multiple renovations throughout all stations and the partial replacement of MPD's Headquarters' air conditioning infrastructure.



### COMMUNICATIONS/SUPPORT SERVICES SECTION

MPD's **Communications Unit** ranks fifth in the State of Florida in call volume and seventh in the Southeastern United States. Emergency (9-1-1) calls received by Communications' operators totaled 742,680. Of these, 95% were answered in less than ten seconds. Further, 164,602 non-emergency calls were received. Additionally, 149,832 self-initiated incidents resulted in a total of 377,104 calls for service handled and overtime expenditure was reduced by 13%. The Communications Records Custodian processed 3,148 public records requests.

Employees assigned to the **Court Liaison Unit** received over 100,000 subpoenas on behalf of officers, processed 16,155 court attendance slips and collected \$4,805.06 in witness fees.

**Strategic Planning and Performance Unit:** Issued commendation letters for 350 employees, published 104 bi-weekly Official Bulletins providing information for employees, and produced the agency's annual report.



# FIELD OPERATIONS DIVISION



North District Station - B Shift Roll Call

## PATROL

Patrol is the backbone of the Miami Police Department. Committed to providing an atmosphere of safety for citizens throughout Miami's vibrant neighborhoods are 500 Patrol officers, sergeants and lieutenants who report to commanders and majors within the North, Central and South Police Districts. Working hand-in-hand with Neighborhood Resource Officers (NROs) and their Problem Solving Teams (PSTs), these dedicated officers are deployed throughout twelve NET (Neighborhood Enhancement Team) areas, carrying out MPD's community policing mission with a zealous commitment to curtail crime, while enhancing the quality of life for those they serve.



Commander Dana Carr receives Outstanding Law Enforcement Officer Award from the U.S. Attorney's Office - Southern District of Florida

### Patrol North District

**Little Haiti - Calls for service handled:** 26,994 **Crime decreases:** *Burglaries* (-30%), *Robberies* (-17%), *Sex Crimes* (-34%), *Stolen Motor Vehicles* (-20%) Assertive proactive enforcement efforts by officers assigned to Little Haiti resulted in a 14% increase in arrests and a notable 13% drop in person and property crimes.

**Model City - Calls for service handled:** 27,346 **Crime decreases:** *Assaults/Batteries* (-12%), *Burglaries* (-14%), *Robberies* (-6%), *Larcenies* (-5%) By partnering with the Nuisance Abatement Board, Model City officers were successful in reducing the sale of narcotics, while also posting a 6% increase in arrests and an 8% reduction in Part I Crime. Further, a total of 796 apprehensions were effected by Model City's assertive PST, which also

collaborated with the Department of Probation and Parole to monitor 49 parolees, five of whom were arrested.

**Upper Eastside - Calls for service handled:** 13,680 **Crime decreases:** *Assaults/Batteries* (-8%), *Burglaries* (-3%), *Stolen Motor Vehicles* (-34%), *Larcenies* (-10%) Proactive crime fighting strategies proved to be beneficial for Upper Eastside by year's end, evidenced by an 8% decrease in all Part I Crime. Following the arrest of a brazen suspect, responsible for a spike in motor vehicle burglaries in Davis Harbor and Shorecrest, dozens of cases were cleared within one month. Officers vehemently addressed prostitution in Upper Eastside through initiatives such as Operation Streetwalker, ultimately returning the peaceful and wholesome status to the neighborhood.

### Patrol Central District



**Allapattah - Calls for service handled:** 33,237 **Crime decreases:** *Assaults/Batteries* (-4%), *Burglaries* (-6%), *Stolen Motor Vehicles* (-26%) A 4% drop in violent crime, particularly along N.W. 36th Street, was achieved by added police presence along this ten-block strip of Allapattah that

## FIELD OPERATIONS DIVISION

is largely frequented by shoppers and club patrons. Further, a 5% decrease in Part I Crime was posted. Allapattah's Miami Entertainment District Association was instrumental in addressing problems arising from the bustling nightlife at the numerous night clubs along this corridor.

**Downtown** - Calls for service handled: 36,001 Crime decreases: *Burglaries* (-16%), *Stolen Motor Vehicles* (-14%) The burgeoning Downtown NET Service Area experienced a 5% population growth in 2013 as well as a 9% increase in calls for service. Officers, some traveling in T3 vehicles for more rapid mobility, focused on providing a safe environment, rendering assistance to the homeless and working closely with the entertainment district to ensure clubs operate within legal guidelines.

**Overtown** - Calls for service handled: 17,270 Crime decreases: *Assaults/Batteries* (-7%), *Larcenies* (-15%), *Stolen Motor Vehicles* (-29%) Historic Overtown enjoyed an 8% drop in Part I Crime. In particular, criminal activity in close proximity to 23 convenient stores was curtailed upon the issuance of violations at 18 establishments. To achieve better lighting conditions in Overtown, the "Lighting Up The Night" initiative was launched, resulting in the service restoration of 104 street lights and the installation of ten new ones. Upon illumination, a monthly decrease in crime was reported in the affected areas.

**Wynwood/Edgewater** - Calls for service handled: 22,478 Crime decreases: *Assaults/Batteries* (-8%), *Burglaries* (-9%), *Sex Offenses* (-57%), *Stolen Motor Vehicles* (-27%) Wynwood/Edgewater's residential and commercial buildings are gracefully complemented by a trendy, artsy entertainment district, home to many events, including December's Miami Art Week (Art Basel), when officers made 36 arrests and no robberies occurred. Expected to fund the provision of added police coverage within a 47-block radius is the Wynwood BID (Business Improvement District), adopted on July 25, 2013. A striking 655 arrests were made by the area's PST, from June to December.

### Patrol South District

**Brickell-Roads** - Calls for service handled: 20,717 Crime decreases: *Burglaries* (-9.6%), *Stolen Motor Vehicles* (-23.3%), *Thefts* (-8.2%) Part I Crime in Brickell-Roads decreased by 15.1%. Innovative police strategies and resources were employed in 2013 to deal with the fast-paced atmosphere and growth spurt of Brickell-Roads. Over 20 new construction sites throughout Brickell Avenue's business core as well as the increasing popularity of nearby Mary Brickell Village, render this flourishing community a force to be reckoned with, as it gains global status as one of Miami's most visited locations.

**Coral Way** - Calls for service handled: 19,340 Crime

decreases: *Robberies* (-1.6%), *Stolen Motor Vehicles* (-43%) Coral Way ended the year with a decrease in crime of 11.5%. During the first half of 2013, Coral Way experienced a significant increase in burglaries to motor vehicles at gas stations, where valuables were left unattended as patrons entered the establishment to pay. Incidents decreased upon the implementation of an aggressive awareness campaign, coupled with added police vigilance.



Coconut Grove Miami Police Office



Halloween Night in the Grove is attended by thousands.

**Coconut Grove** - Calls for service handled: 20,033 Crime decreases: *Assaults/Batteries* (-6%), *Burglaries* (-7%) Nestled among a charming pastel-colored array of Bahamian-style structures in the West Grove is the new Coconut Grove Miami Police Office, inaugurated on February 8, 2014 and funded by the Sarnoff Foundation, Inc. In spite of a 5% spike in calls for service, the area reported a 3% reduction in violent crime. In August, a persons' crimes detail in Village West resulted in 50 arrests, followed by the implementation of directed patrols in the North Grove to address residential burglaries and bicycle thefts. A new strategy involving the blocking of streets with barricades proved to be successful on Halloween, with only six reported crimes and ten arrests made that night.

**Flagami** - Calls for service handled: 30,108 Crime decreases: *Assaults/Batteries* (-8%), *Larcenies* (-9%), *Robberies* (-6%), *Sex Offenses* (-5%), *Stolen Motor Vehicles* (-23%) Proactive enforcement efforts curtailed prostitution activity along S.W. 8th and Flagler Streets through multiple prostitution details and operations

# FIELD OPERATIONS DIVISION

conducted. Results yielded 101 direct prostitution arrests and an additional 72 prostitution-related arrests, thus contributing to a 7% drop in Part I Crime.

**Little Havana - Calls for service handled: 36,743 Crime decreases: Stolen Motor Vehicles (-37%)** Characterized by a robust street life, Little Havana is the epicenter of Miami's Latin culture. In conjunction with the Auto Theft and Gang Intelligence Details, several operations contributed to a significant reduction in stolen motor vehicles. Also during 2013, the Little Havana PST proactively pursued street level drug dealers with unrelenting determination. As a result, multiple habitual drug dealers were arrested and are facing prosecution. PST arrests totaled 1,615.

## DETAILS AT A GLANCE

**COMPSTAT Detail:** Coordinated 16 COMPSTAT meetings to analyze crime patterns

**Bike Detail:** Total bike officers assigned: 46; Total certified bike officers: 190

**Detention Officer Detail:** Transported and/or processed 8,451 individuals

**Honor Guard Detail:** Participated in 38 events

**Crisis Intervention Team Detail:** Total certified CIT officers: 350; Handled 4,733 CIT calls

**Public Service Aide Detail:** Total PSAs: 54; Incidents handled: 9,269; Accident reports issued: 4,622

**Field Training Officer Program:** Total FTOs assigned: 10 sergeants and 34 officers

**Prescription Drug Intervention Detail:** Arrests: 60; Asset Seizures: \$1,937,653; Title III Wire Intercepts: 12; Priority Target Cases: 11; Organizations Disrupted: 3; Organizations Dismantled: 1

## TACTICAL OPERATIONS SECTION (TOS)

Specialized units provide vital support to police operations by carrying out a variety of functions within the Tactical Operations and Specialized Operations Sections of the MPD, housed at the Grapeland Heights Substation. Members of these two sections geared up to tackle crime in "hot spots" through Operation Prominence. Upon concluding ten operations in 2013, 505 arrests were made and 3,417 summonses were issued.

In April, the **Environmental Crime Investigations Unit** was created to address illegal dumping. Locations monitored monthly: 112; site inspections: 780; referrals to agencies: 332; arrests: 47



Illegal dumping in the North District

The **Tactical Robbery Unit** conducted 17 operations, recovered 15 firearms and made 954 arrests.

During the year, the **Felony Apprehension Team (FAT)** conducted 12 operations with the U.S. Marshal's Fugitive Task Force in search of felonious offenders. The operations yielded 88 felony warrants and 340 arrests.



Members of MPD's elite **Special Threat Response Unit (SWAT)** carried out 42 missions and served 29 search warrants. The UASI Grant provided funding for a new, fully-equipped mobile command vehicle for SWAT that features an expandable CCTV camera with infrared capabilities.

## Specialized Patrol Unit:

**Aviation Detail:** Conducted 329.9 flight hours, responded to 265 ground units and 24 perimeters



K-9 Family Day

**K-9 Detail:** Arrests: 58 (felony), 78 (misdemeanor) and 185 (traffic); Summonses: 1,256; Searches: 680; Apprehensions: 113; Drug recoveries: cocaine (398.2 grams), marijuana (57.86 pounds)

## SPECIALIZED OPERATIONS SECTION (SOS)

**Traffic Enforcement Unit:** Tasked with the crucial

# FIELD OPERATIONS DIVISION

responsibility to make the streets of Miami safer, MPD's Motor officers issued 36,009 summonses. In addition, they handled 91 special details. A variety of pedestrian safety and radar details conducted on Brickell Avenue resulted in the issuance of 11,163 summonses.

The *Red Light Camera Enforcement Detail* reviewed and accepted 102,586 red light violations. A 49% decrease in accidents was reported at red light camera intersections during a three-year span since the implementation of the cameras.

### Traffic Crash Investigations Unit:

*Traffic Homicide Detail*

Number of Call-outs: 165

DUI Checkpoints: 14 (in conjunction with the Traffic Enforcement Unit) and 12 with other agencies.

#### TRAFFIC FATALITIES

	2012	2013
<i>Vehicle</i> .....	13	9
<i>Pedestrian</i> .....	25	23
<i>Bicycle</i> .....	3	2
<i>Motorcycle</i> .....	6	5
<i>Scooter</i> .....	4	2
<b>Total</b>	<b>51</b>	<b>41</b>
	(-10) 24% decrease	

A DUI Enforcement Grant from the Florida Department of Transportation funded staffing for DUI checkpoints and saturation patrols during the evening and early morning hours. January-September 2013 totals: Arrests: 256; Traffic Citations: 3,566

Approximately 2,457 students from 31 schools were serviced by the MPD's *School Crossing Guard Detail*.

In 2013, the *Hit and Run Detail* received 3,083 cases, 800 of which were cleared.

A total of 7,169 police-initiated tows of private vehicles generated \$189,960 in revenue from City administrative fees through services rendered by the *Towing Detail*. The City of Miami also generated \$41,897 in administrative fees from non-consensual private property vehicle tows and \$69,312 from booting, totaling \$301,169 in revenues to the City. Police operations to address illicit tows resulted in 20 arrests.

Aimed at reducing incidents of motor vehicle insurance fraud, the *Staged Vehicle Crash Detail* closed 4 health clinics, made 16 arrests, confiscated \$20,210 in cash, seized \$20,000 in equipment, and obtained \$37,690 in restitution.



### Patrol Support Unit:

Marine Patrol removed 42 derelict and abandoned vessels throughout city waters and cited, processed and/or investigated 87 vessels. Multiple enforcement

initiatives in 2013 resulted in 3 arrests, 69 boating citations, 221 vessel inspections, and 43 subject checks.

**Mounted Patrol** officers and their 12 horses provide high visibility and crime prevention in the City of Miami. Stats for 2013: Arrests: 16 (felony), 258 (misdemeanor), 7 (traffic); Citations: 2,512; Summonses: 185; Backups: 443; Presentations: 134. In April, a Friesian horse was donated to the MPD by the owner of Versailles Restaurant, Felipe Valls. The horse was named "Felipón" in his honor.



Donation of "Felipón" at Versailles Restaurant



Three Kings Parade  
Photo courtesy of Barón DaParré

### Special Events Unit

was moved to the City's Administration Building (Miami Riverside Center) to facilitate a one-stop process for permit applications in the City of Miami. The Unit staffed over 723 special events in 2013, requiring more than 14,000 officers.

There were also 1,400 temporary jobs staffed by another 8,100 officers and 1,500 street closure permits issued. Total revenue collected this year by the Unit exceeded \$1.35 million.

## CRIMINAL INVESTIGATIONS DIVISION

The **Criminal Investigations Division (CID)** of the Miami Police Department is responsible for the investigation of crimes occurring in the City of Miami. Diligent investigators and their civilian counterparts are committed to the thorough review and analysis of details pertaining to these offenses.

### CRIMINAL INVESTIGATIONS SECTION

During 2013, the **Burglary Unit** received 3,716 cases. A total of 159 subjects were arrested and charged with burglary. Additionally, detectives made 45 arrests for theft or vandalism.

the viewing of downloaded photographs into the Foray Photo-Lab System. This new technology will allow CSIs and detectives to view cases 24 hours a day, without compromising the integrity or chain of custody of the photographs. The Crime Scene Investigation Unit also acquired a light tower trailer with a built-in generator to assist on large dark scenes and a Forensic Examination Comparator that is able to enhance latent fingerprint images for easier reading.

### Domestic Violence Unit (DV):

There were 3,190 domestic violence-related cases



*MPD's Domestic Violence Unit participated in Domestic Violence Awareness Month in October, themed: "Love Shouldn't Hurt". In observance, a display table was set up at Miami Police Headquarters with valuable information for the public in English, Spanish and Creole.*

The **Pawn Shop Detail** received 96,980 transactions and inspected 30 pawn shops and secondhand dealers, resulting in eight violations for which owners were cited for missing serial numbers, license not visible, items missing from the vault, and record-keeping violations. Members of the Detail also recovered 29 stolen items, arrested six subjects for dealing in stolen property and checked 934 guns.

generated within the City of Miami in 2013. DV Unit detectives made 870 arrests, 57 of which were effected upon the conclusion of six operations. Additionally, Patrol officers cleared 1,353 of these cases. The Miami Police Department's domestic violence clearance rate for 2013 was 71%.

### General Investigations Unit:

Cases received by the **Auto Theft Detail** in 2013 totaled 1,934. As a means to proactively address this crime, members of the Detail conducted 250 business inspections, resulting in 23 misdemeanor arrests. In 2013, Auto Theft was approved for long-term investigative funds to spearhead the "Catch 22" Operation. As a result, three felony and five misdemeanor arrests were made, 15 subjects were identified, and seven stolen motorcycles, estimated at \$85,000, were recovered.



Throughout the year, the **Crime Scene Investigations Unit (CSI)** responded to 11,061 calls for forensic services and developed 2,545 latent fingerprint cases which yielded 698 identifications. CSI implemented "Adams Web" in 2013, photography software that allows for

The **Economic Crimes Detail** received 2,523 cases during the year. Specific high profile cases in 2013 resulting in the arrests of several suspects included the embezzlement

# CRIMINAL INVESTIGATIONS DIVISION

of over \$500,000 from a stenography company, in excess of \$44,000 from a custom furniture business and over \$19,000 from a restaurant in Coconut Grove. Charges ranged from Organized Scheme to Defraud, Scheme to Defraud, Grand Theft, and Identity Theft.

MPD's highly skilled **Homicide Unit** detectives investigated 74 homicides in 2013, 712 natural deaths, 35 suicides, and 34 accidental deaths. Among other cases, an arrest was made in the homicide of a local rap artist, considered significant due to the victim's celebrity status and popularity nationwide.

*Assault Detail:* Received 955 felony cases which fall within two major categories: shootings and stabbings.

During 2013, the **Robbery Unit** received 1,947 robbery cases. Robbery investigators arrested 348 offenders for Armed and Strong Armed Robbery. A 19% clearance rate was posted for the Unit, at par with the national average for cities comparable to Miami in population. Fourteen of the offenders arrested by the Robbery Unit in 2013 were prosecuted federally and received an average sentence of 30 years in prison. Noted below are examples of high profile cases handled throughout the year in conjunction with federal agencies, resulting in the arrest of violent offenders who are facing substantial prison sentences:

<b>A.B.C. Robbery Crew</b>	Targeted jewelry and mobile phone stores
<b>Fast Food Bandits</b>	Targeted fast food establishments throughout Miami-Dade County
<b>Cherry Haven Operation with Bureau of Alcohol, Tobacco, Firearms and Explosives</b>	Targeted food delivery and taxi cab drivers in two low income housing developments
<b>Get Money Boys</b>	Offenders responsible for numerous robberies within the Coconut Grove area

## Special Victims Unit (SVU):



Miami Police Special Victims Unit



Detective Octavia Smith, in search of a suspect, canvasses a neighborhood.

SVU received and investigated 133 sexual battery cases, cleared 76 and arrested 48 offenders. The Unit's overall clearance rate for the year stood at 57%, above the 39.8% UCR clearance rate for comparable American cities. Additionally, 73 lewd and lascivious cases were investigated, resulting in 29 arrests. Several offenders were removed from the streets of Miami by SVU detectives who worked diligently to locate and arrest these criminals. In an abduction and sexual assault case of an eleven-year-old, the male and female suspects were arrested in New Orleans, Louisiana and are awaiting trial. Another case, involving two teenagers who were accosted by an armed

## CRIMINAL INVESTIGATIONS DIVISION

offender, robbed and sexually assaulted, resulted in the culprit's arrest. He is awaiting trial for Armed Sexual Battery and Armed Robbery.

*Missing Persons Detail:* Received 1,229 reports of missing persons and located a total of 1,205 in 2013. Of these, 515 were adults and 690 were juveniles.

### **Investigative Support Unit:**

*Crime Analysis Detail:* Generated 549 "Be on the Lookout" (BOLO) notices, analyzed/reviewed 3,488 burglary reports and 1,764 robbery reports. Crime Analysis received 357 print hits (cleared 77), closing a total of 201 cases. Further, the Detail reviewed and logged 189 career burglary and 359 burglary to motor vehicle offenders.

*24-Hour Desk/Validations Detail:* Entered 1,101 tags, 18,194 towed vehicles, 2,743 repossessed vehicles, 2,205 stolen vehicles, 581 stolen decals, and 1,208 missing persons into the FCIC/NCIC system. The Detail validated 17,720 towed vehicles, 2,178 stolen vehicles, 111 stolen tags, 239 stolen guns, 59 stolen boats, 87 stolen parts, and 1,215 missing persons.

Personnel assigned to **Victim Advocate Services** provided assistance to 4,061 victims of crime and their families in 2013. Victims of crime received \$480,505.25 in compensation through the Victim Compensation Program - Office of the Attorney General of Florida.





# POLICE MEMORIAL



NAME	END OF WATCH	NAME	END OF WATCH
Officer John Rhinehart Riblet	June 2, 1915	Officer Johnnie Young	March 8, 1947
Officer Frank Angelo Croff	May 22, 1921	Officer Frampton Wichman, Jr.	September 24, 1948
Officer Richard R. Marler	November 28, 1921	Officer Leroy J. LaFleur, Sr.	February 16, 1951
Sergeant Laurie L. Wever	March 15, 1925	Officer James H. Brigman	February 28, 1951
Officer Hubert Carl Paul	September 4, 1925	Officer John T. Burlinson	March 8, 1958
Officer John D. Marchbanks	February 16, 1926	Officer Jerrel E. Ferguson	November 7, 1962
Officer Samuel J. Callaway	January 10, 1927	Officer Ronald F. McLeod	May 8, 1969
Officer Jesse L. Morris	July 8, 1927	Officer Rolland J. Lane II	May 23, 1970
Officer Albert R. Johnson	September 25, 1927	Officer Victor Butler, Jr.	February 20, 1971
Detective James F. Beckham	February 3, 1928	Lieutenant Edward F. McDermott	May 18, 1980
Officer Augustus S. McCann	September 26, 1928	Officer Nathaniel K. Broom	September 2, 1981
Officer Sidney Clarence Crews	April 25, 1929	Officer Jose Raimundo De Leon	December 21, 1984
Officer John Brubaker	March 31, 1933	Officer David W. Herring	September 3, 1986
Detective Robert Lee Jester	November 18, 1933	Officer Victor Estefan	March 31, 1988
Deputy Constable John Dickson	December 24, 1933	Officer William Don Craig	June 21, 1988
Officer Samuel D. Hicks	August 9, 1936	Officer Osvaldo J. Canalejo, Jr.	October 13, 1992
Officer Patrick H. Baldwin	March 29, 1940	Officer Carlos A. Santiago	May 30, 1995
Officer Wesley F. Thompson	September 18, 1941	Officer William H. Williams	July 3, 2000
Officer John Milledge	November 1, 1946	Detective James Merry Walker	January 8, 2008

*We shall never forget the Miami Police Officers who made the ultimate sacrifice.*

# EMPLOYEE AWARDS

## OFFICER OF THE MONTH

- Jan. Ofc. Zulema Dominguez  
Ofc. Jorge Coladas
- Feb. Ofc. Pablo Arzola
- Mar. Ofc. Jorge Coladas  
Ofc. Marc Redondo
- Apr. Ofc. Jorge Coladas  
Ofc. Marc Redondo
- May Ofc. Jorge Coladas  
Ofc. Marc Redondo
- June Ofc. Zulema Dominguez  
Ofc. Rigoberto Hernandez
- Aug. Sgt. Moises Velazquez  
Det. Reyneaud Gerbier
- Sept. Ofc. Pablo Arzola
- Oct. Det. Gilberto Perez
- Nov. Ofc. Christopher Bergnes  
Ofc. John Askew
- Dec. Ofc. Jorge Coladas  
Ofc. Rigoberto Hernandez

## ADMINISTRATIVE EXCELLENCE AWARD

- Feb. Ofc. Alejandro Rivera
- Mar. Jorge Valladares
- July Ofc. Kenia Reyes
- Oct. Ofc. Alejandro Cueto
- Nov. Jacqueline A. Crooks

## CIVILIAN EMPLOYEE OF THE MONTH

- Mar. Chauncey Ferguson  
Shantera Williams
- May Schcola Douse
- June Kathleen Thurston
- July Napier Velazquez
- Sept. Martha Elizabeth Montiel
- Nov. Latoya Mathis

## GOLD LIFESAVING AWARD

- Mar. Ofc. Alexi Figueroa
- Sept. Sgt. Jesus Ibalmea  
Ofc. Norbert Melendres

## SILVER LIFESAVING AWARD

- Mar. Ofc. William Ledlow  
Ofc. Leonard Linardos  
Ofc. Michael Alvarez
- May Det. Michelangelo Rojas  
Det. Jacob Nicoli
- June Sgt. Jesus Ibalmea

## DISTINGUISHED SERVICE MEDAL

- Apr. Lt. Jonathan Yavneh

## COMMUNITY SERVICE AWARD

- Mar. Sgt. Freddie Cruz II
- Sept. Sgt. Leandro Abad  
Ofc. Rene Pimentel
- Nov. Ofc. Ariel Saud

## COMMUNITY POLICING AWARD

- Dec. Ofc. Felix Delgado

## LEGION OF MERIT AWARD

- May Sgt. Traci Sloan

## UNIT CITATION

- Jan. P.I.O./Community Relations Section
- Feb. Tactical Robbery Unit/Felony Apprehension Team
- Mar. Communications Unit
- Apr. Special Events Unit
- May Robbery Unit
- June Computer Support Unit
- July Little Havana P.S.T.
- Aug. Special Victims Unit
- Sept. Little Havana P.S.T.
- Oct. Criminal Gang Intelligence Detail
- Nov. Training & Personnel Development Section
- Dec. Vault Detail and Confiscation Detail



## OFFICERS OF THE YEAR

- Ofc. Jorge Coladas
- Ofc. Marc Redondo



## COMMUNITY POLICING OFFICER OF THE YEAR

- Ofc. Felix Delgado



## PUBLIC SERVICE AIDE (P.S.A.) OF THE YEAR

- Shakinah Hemingway



## CIVILIAN EMPLOYEE OF THE YEAR

- Kathleen D. Thurston

# PROMOTIONS AND RETIREMENTS

## PROMOTIONS

- Betancourt, Andres J.
- Blanco, Norberto
- Brown, Darren K.
- Canovas, Alexander
- Castillo, Ismaelia
- Chacon, Gabriela G.
- Collins, Kevla
- Cooper, Alex J.
- Cooper, Eunice T.
- Cox, Traci V.
- Danger, Daniela
- Duncan, Kimberlyn
- Duthil, Heidi R.
- Gomez, Jorge H.
- Guas, Jr., Orestes
- Hammitt, Angela M.
- Hernandez, Carlos A.
- Herrera, Leyla
- Infante, Hector
- Jackson II, Dennis M.

## PREVIOUS CLASSIFICATION

- Crime Scene Investigator I
- Lieutenant
- Police Officer
- Police Officer
- Public Service Aide
- Identification Aide
- Clerk II
- Police Officer
- Sergeant
- Public Service Aide
- Public Service Aide
- Administrative Assistant II
- Police Officer
- Major
- Police Officer
- Typist Clerk II
- Administrative Aide I
- Typist Clerk II
- Crime Scene Investigator II
- Senior Executive Assistant to Chief

## NEW CLASSIFICATION

- Crime Scene Investigator II
- Commander
- Sergeant
- Sergeant
- Police Officer
- Crime Scene Investigator I
- Emergency Dispatcher
- Sergeant
- Senior Executive Assistant to Chief
- Crime Scene Investigator I
- Crime Scene Investigator I
- Police Records Supervisor
- Sergeant
- Assistant Chief
- Sergeant
- Typist Clerk III
- Administrative Assistant I
- Typist Clerk III
- Crime Scene Investigations Supervisor
- Major

# PROMOTIONS AND RETIREMENTS

## PROMOTIONS

Johnson, Tamekeal L.  
 Johnson, Tamekeal L.  
 Laurent, Martina  
 Linares, Caridad  
 Mathis, Latoya  
 Mendez, Carlos M.  
 Milhomme, Genita  
 Morfa, Stefanie  
 Muina, Rafael B.  
 Papier, Ronald L.  
 Perez, Anthony  
 Perez, Jose A.  
 Pratt, Kenneth L.  
 Rodriguez, Vivian  
 Rojas, Jose L.  
 Romain, Alicia S.  
 Sanders-Bell, Qiana  
 Small, Orville D.  
 Starks, Robin R.  
 Theye, Francisco J.  
 Tyler, Nicole D.  
 Walker, Anneriz  
 Walton-Jackson, Latoya  
 Williams, Marys

## PREVIOUS CLASSIFICATION

Public Service Aide  
 Crime Scene Investigator I  
 Typist Clerk III  
 Cashier II  
 Typist Clerk III  
 Police Officer  
 Public Service Aide  
 Emergency Dispatcher  
 Police Officer  
 Lieutenant  
 Police Officer  
 Commander  
 Crime Scene Investigator I  
 Account Clerk  
 Police Officer  
 Typist Clerk III  
 Testing & Validation Specialist  
 Police Officer  
 Police Officer  
 Public Service Aide  
 Public Service Aide  
 Administrative Aide  
 Public Service Aide  
 Emergency Dispatch Assistant

## NEW CLASSIFICATION

Crime Scene Investigator I  
 Police Officer  
 Police Officer  
 Fiscal Assistant  
 Administrative Aide I  
 Sergeant  
 Crime Scene Investigator I  
 Emergency Dispatcher Supervisor  
 Sergeant  
 Commander  
 Sergeant  
 Major  
 Crime Scene Investigator II  
 Administrative Aide I  
 Sergeant  
 Administrative Aide I  
 Police Personnel Manager  
 Sergeant  
 Sergeant  
 Crime Scene Investigator II  
 Police Recruit  
 Administrative Assistant I  
 Crime Scene Investigator I  
 Crime Scene Investigator I

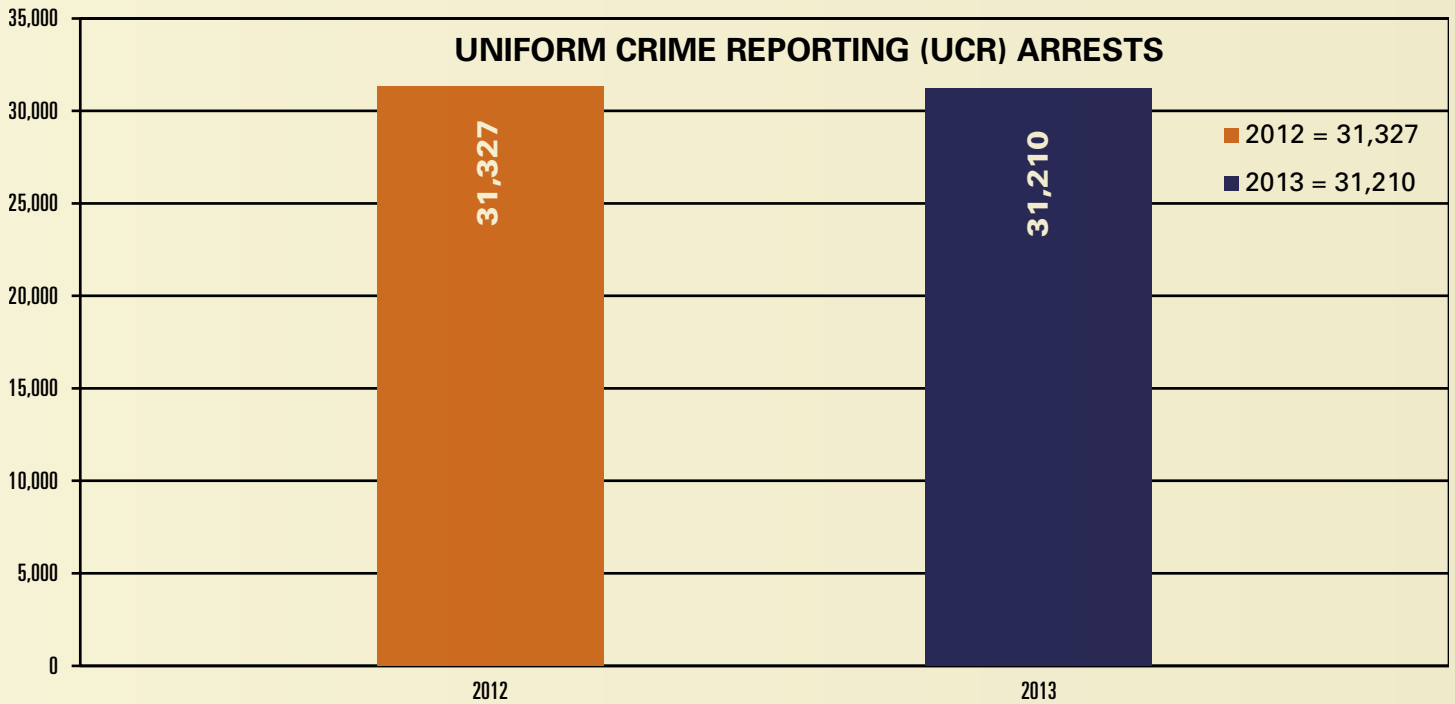
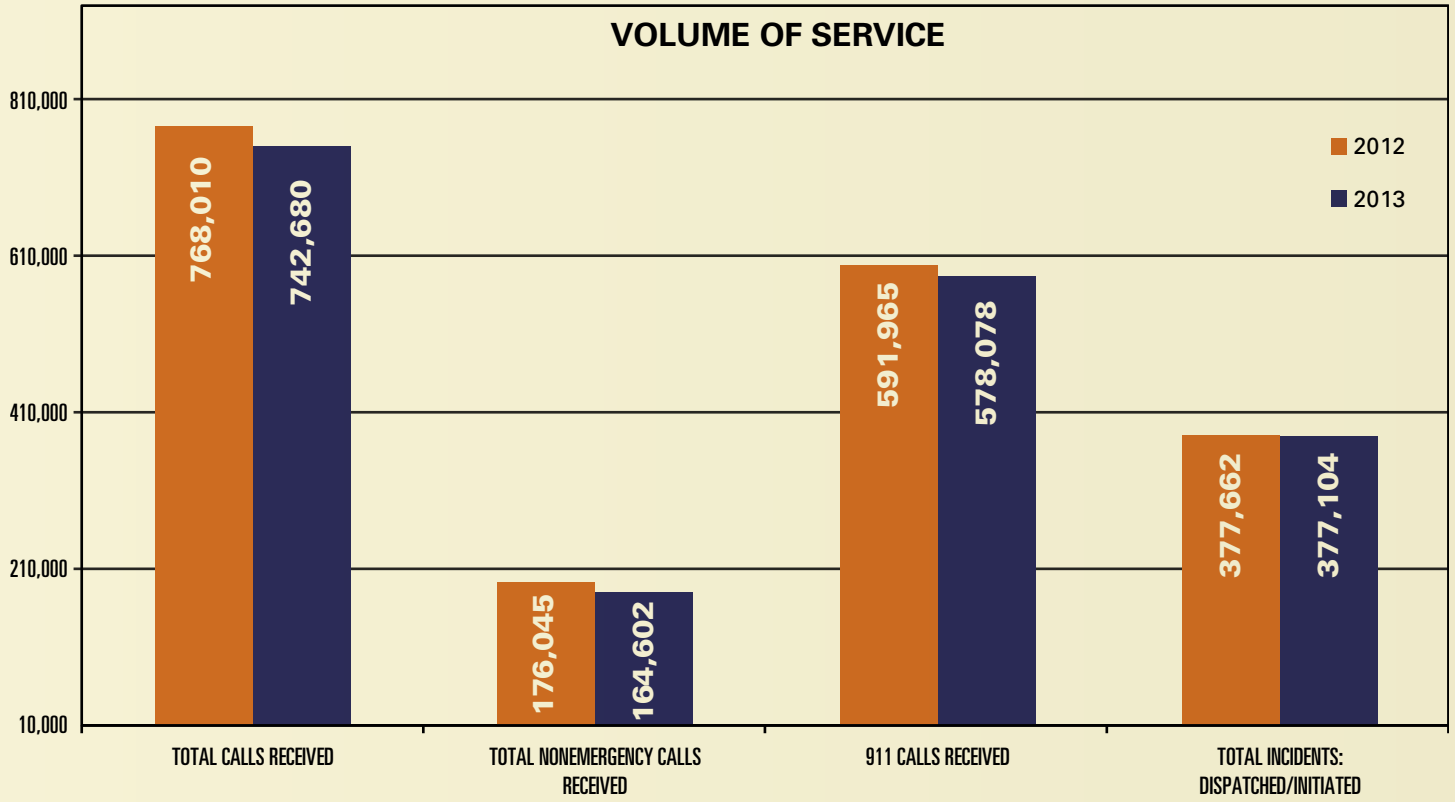
## RETIREMENTS

Avina, Christopher  
 Campana, Luis  
 Carter, Catherine  
 Carter, Sheila R.  
 Castaneda, Ernestina  
 Collins, Theresa L.  
 Cooper, Marilyn  
 Davis, Joyce  
 Davis, Rolando  
 De La Rosa, Nelida M.  
 Diaz-Neda, Vilma R.  
 Duncan, Alberta V.  
 Elmhorst, Lawrence C.  
 Garcia, Rafael  
 Gardner, Craig S.  
 Gonzalez, Maria L.  
 Guerra, Jorge L.  
 Hernandez, Suberto R.  
 Jabbar, Rashad K.  
 Jeffrey, Myrthlin  
 Lattimore, Lamel  
 Llodra, John  
 Lopez, Teresita  
 Lovett, Milton Roy  
 Mata, Cruz M.  
 Moliere Angrand, Marie H.  
 Moyse, Ola Mae  
 Novo, Roberto  
 Odom, Gloria, J.  
 Paul, Marc A.  
 Payne, Deborah A.  
 Pinera, Julio  
 Polk, Sandra  
 Remedios, Alberto  
 Revilla, Rene, Jr.  
 Roberts, Lynda J.  
 Roque, Ricardo  
 Schillaci, Joseph C.  
 Socorro, Raimundo  
 Tamayo, Emiliano  
 Tapanes, Rafael  
 Torres, Fernando  
 Ubals, Rosa M.  
 Uriarte, Luz  
 Valentin, Urbano  
 Valladares, Jorge M.  
 Whitehead, Lorenzo  
 Woods, Brett L.

Sergeant  
 Administrative Aide I  
 Sergeant  
 Crime Scene Investigator II  
 Emergency Dispatcher  
 Crime Scene Investigator I  
 Police Officer  
 Emergency Dispatch Assistant  
 Sergeant  
 Administrative Aide II  
 Marketing Services Coordinator  
 Police Officer  
 Latent Print Examiner Trainee  
 Crime Scene Investigator I  
 Police Officer  
 Administrative Assistant I  
 Police Officer  
 Police Officer  
 Police Officer  
 Crime Scene Investigator I  
 Sergeant  
 Lieutenant  
 Police Officer  
 Police Officer  
 Typist Clerk III  
 Crime Scene Investigator I  
 Property Specialist II  
 Police Officer  
 Crime Scene Investigator I  
 Crime Prevention Specialist  
 Police Officer  
 Sergeant  
 Police Officer  
 Police Officer  
 Police Officer  
 Crime Prevention Specialist  
 Assistant Chief of Police  
 Lieutenant  
 Lieutenant  
 Police Officer  
 Lieutenant  
 Police Officer  
 Accountant  
 Administrative Aide  
 Police Officer  
 Police Personnel Manager  
 Lieutenant  
 Sergeant

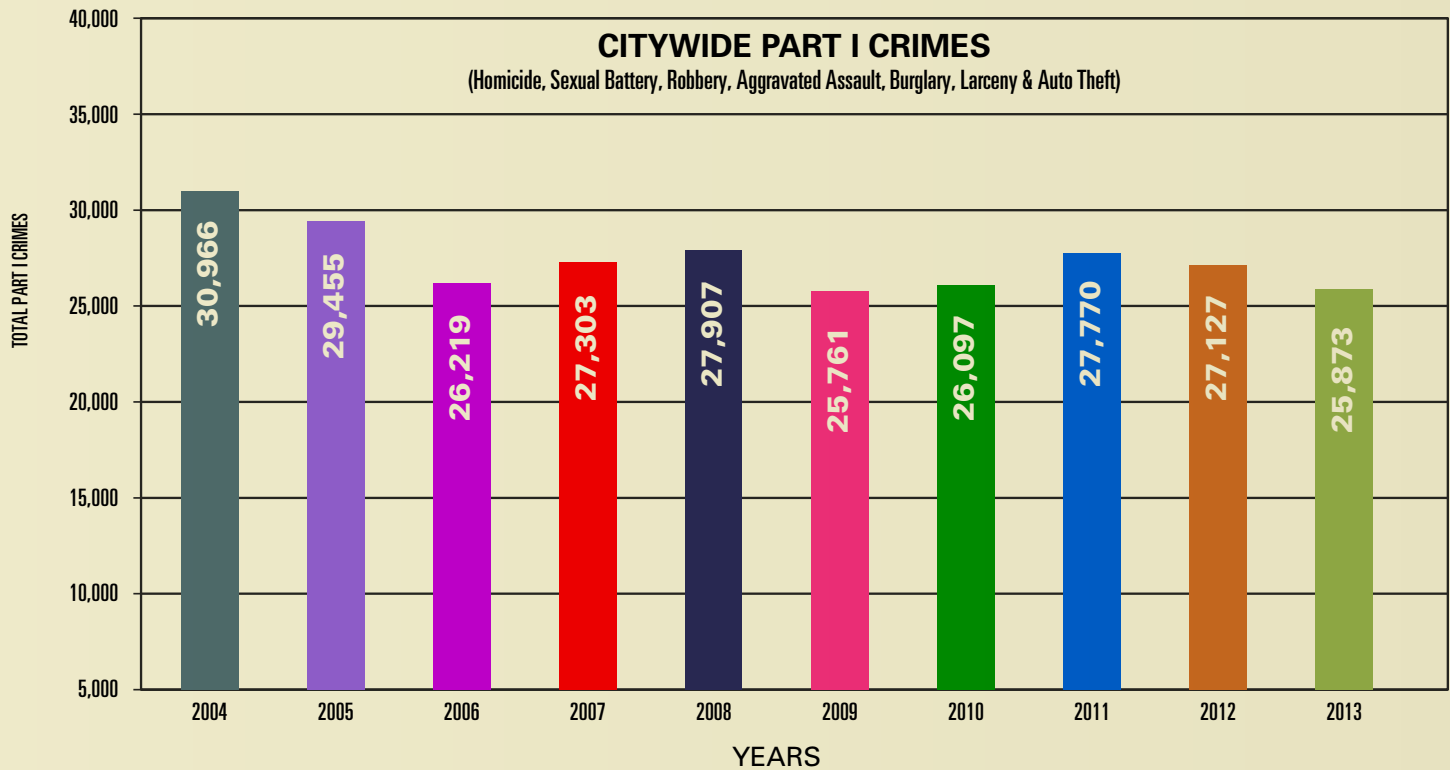
October 01  
 September 27  
 March 15  
 January 25  
 September 27  
 September 27  
 October 01  
 November 15  
 March 31  
 September 27  
 September 27  
 September 18  
 January 25  
 September 27  
 May 22  
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 June 29  
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 April 27  
 May 18  
 March 30  
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 June 28  
 June 28  
 February 08  
 April 05  
 March 30  
 July 26  
 October 01  
 January 26  
 September 13  
 October 01  
 September 04

# CRIME STATISTICS



Arrest data taken from UCR Reports submitted to the Florida Department of Law Enforcement  
Miami Police Department Information Technology Support Section

# CRIME STATISTICS



## 10-YEAR COMPARISON OF PART I CRIMES AND ARRESTS AND PART II ARRESTS

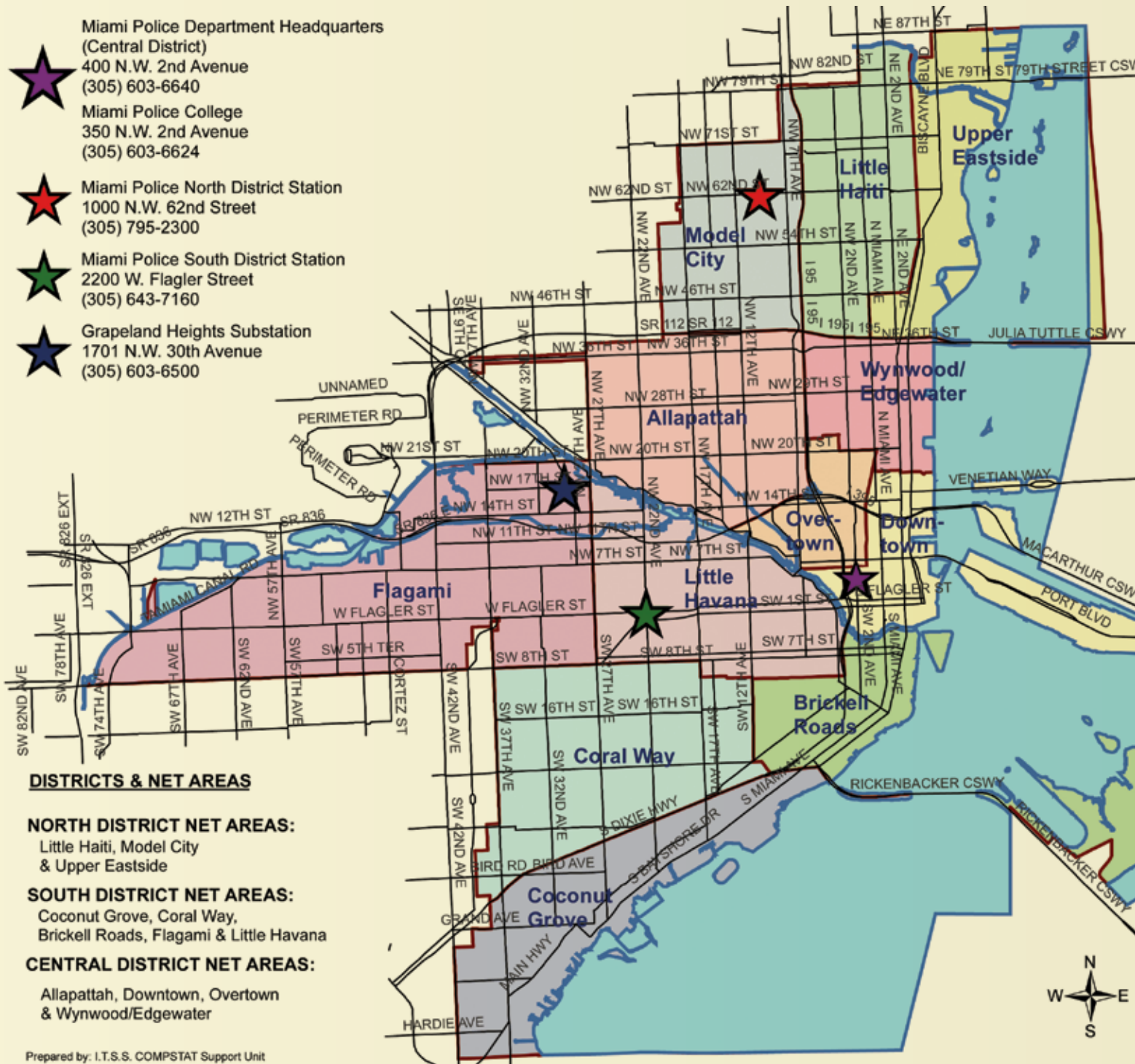
Year	Crimes	Arrests	Murder	Sexual Battery	Robbery	Aggravated Assault	Burglary	Larceny	Motor Vehicle Theft	Total Part I	Part II Arrests
			Crimes	Arrests	Crimes	Arrests	Crimes	Arrests	Crimes	Arrests	Crimes
2013	71	23	125	34	2,216	2,533	3,993	15,021	1,914	25,873	27,286
2012	69	20	100	25	2,096	2,591	4,255	15,305	2,711	27,127	27,260
2011	68	30	130	27	2,002	2,649	5,141	15,080	2,700	27,770	20,538
2010	68	32	73	44	1,856	2,882	4,604	14,165	2,449	26,097	26,648
2009	59	23	91	29	2,094	2,739	4,856	13,386	2,536	25,761	32,826
2008	63	30	80	52	2,415	3,151	4,941	13,591	3,666	27,907	31,211
2007	79	40	77	36	2,537	3,427	4,829	12,478	3,876	27,303	32,738
2006	77	30	133	70	2,111	3,610	4,442	11,967	3,879	26,219	33,408
2005	54	54	112	62	2,019	3,949	5,377	13,930	4,014	29,455	33,385
2004	69	26	155	93	2,367	3,870	5,556	14,652	4,297	30,966	38,467

\*Part II Arrests include all other arrests that are not Part I Crimes  
 DATA TAKEN FROM UCR REPORTS SUBMITTED TO THE FLORIDA DEPARTMENT OF LAW ENFORCEMENT (FDLE)

Uniform Crime Reporting (UCR) statistics are determined after the review and/or investigation of each offense.  
 Miami Police Department Information Technology Support Section

# MIAMI POLICE NET SERVICE AREAS & POLICE STATIONS

- 
**Miami Police Department Headquarters (Central District)**  
 400 N.W. 2nd Avenue  
 (305) 603-6640
- 
**Miami Police College**  
 350 N.W. 2nd Avenue  
 (305) 603-6624
- 
**Miami Police North District Station**  
 1000 N.W. 62nd Street  
 (305) 795-2300
- 
**Miami Police South District Station**  
 2200 W. Flagler Street  
 (305) 643-7160
- 
**Grapeland Heights Substation**  
 1701 N.W. 30th Avenue  
 (305) 603-6500



## DISTRICTS & NET AREAS

### NORTH DISTRICT NET AREAS:

Little Haiti, Model City  
& Upper Eastside

### SOUTH DISTRICT NET AREAS:

Coconut Grove, Coral Way,  
Brickell Roads, Flagami & Little Havana

### CENTRAL DISTRICT NET AREAS:

Allapattah, Downtown, Overtown  
& Wynwood/Edgewater

Prepared by: I.T.S.S. COMPSTAT Support Unit



## IMPORTANT TELEPHONE NUMBERS

9-1-1	For Emergencies Only
(305) 579-6111	Miami Police Non-Emergency
(305) 623-7847	Tip Hotline
(305) 471-TIPS (8477)	Crime Stoppers of Dade County
(305) 808-6800	Gang/Graffiti Hotline

### Websites:

[www.miami-police.org](http://www.miami-police.org)

[www.miamipolicetrainingcenter.org](http://www.miamipolicetrainingcenter.org)



Officer R. James Hardee  
Miami Police Department Badge #1  
Circa 1906

*Photo provided to the Miami Police Department by the Miami Police Benevolent Association*

